

**Directory
of the Commission
of the European
Communities**

FEBRUARY 1992

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of the Commission
of the European
Communities

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The Commission

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President

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Deputy Chef de cabinet
Adviser
Adviser
Adviser
Adviser

Jacques DELORS

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Joly DIXON
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Michel PETITE
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Vice-President

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Deputy Chef de cabinet
Adviser

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Vice-President

Chef de cabinet
Deputy Chef de cabinet

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Chef de cabinet
Deputy Chef de cabinet

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Deputy Chef de cabinet

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Chef de cabinet
Deputy Chef de cabinet

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Chef de cabinet
Deputy Chef de cabinet

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Chef de cabinet
Deputy Chef de cabinet

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Chef de cabinet
Deputy Chef de cabinet

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Member of the Commission
Chef de cabinet
Deputy Chef de cabinet

Christiane SCRIVENER
Emmanuel CONSTANS
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Member of the Commission
Chef de cabinet
Deputy Chef de cabinet

Bruce MILLAN
Susan BINNS
Dius LENNON

Member of the Commission
Chef de cabinet
Deputy Chef de cabinet

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Member of the Commission
Chef de cabinet
Deputy Chef de cabinet

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Colm LARKIN
Patrick HENNESSY

Member of the Commission
Chef de cabinet
Deputy Chef de cabinet

Karel VAN MIERT
Michel VANDEN ABEELE
Gustaaf DIERCKX

Member of the Commission

Chef de cabinet

Deputy Chef de cabinet

Chief Adviser

to Mr CARDOSO E CUNHA

Chief Adviser

to Mr CARDOSO E CUNHA

Vasso PAPANDEOU

Antonios TRIFYLLIS

Alexandros KRITIKOS

Amândio DE AZEVEDO

Walter DE BACKER

Special responsibilities of the Members of the Commission

President	Jacques DELORS	Secretariat-General Forward Studies Unit Inspectorate-General Legal Service Monetary matters Spokesman's Service Joint Interpreting and Conference Service Security Office
Vice-President	Frans ANDRIESEN	External relations and commercial policy Cooperation with other European countries
Vice-President	Henning CHRISTOPHERSEN	Economic and financial affairs Coordination of Structural Policies Statistical Office
Vice-President	Manuel MARÍN	Cooperation and development Fisheries
Vice-President	Filippo Maria PANDOLFI	Science, Research and Development Telecommunications, information industries and innovation Joint Research Centre
Vice-President	Martin BANGEMANN	Internal market and industrial affairs Relations with the European Parliament
Vice-President	Sir Leon BRITTAN	Competition Financial institutions
Member of the Commission	Carlo RIPA DI MEANA	Environment Nuclear safety Civil protection

Member of the Commission	António José Baptista CARDOSO E CUNHA	Personnel and administration Translation and information technology Energy and Euratom Supply Agency Small businesses, distributive trades and tourism, and cooperatives
Member of the Commission	Abel MATUTES	Mediterranean policy Relations with Latin America and Asia North-South relations
Member of the Commission	Peter SCHMIDHUBER	Budget Financial Control
Member of the Commission	Christiane SCRIVENER	Taxation and customs union Matters relating to the overall tax burden (taxes plus social security contributions)
Member of the Commission	Bruce MILLAN	Regional policy
Member of the Commission	Jean DONDELINGER	Audiovisual and cultural affairs Information and communication A people's Europe Office for Official Publications
Member of the Commission	Ray MAC SHARRY	Agriculture Rural development
Member of the Commission	Karel VAN MIERT	Transport Credit and investments Protection and promotion of consumer interests
Member of the Commission	Vasso PAPANDREOU	Employment, industrial relations and social affairs Human resources, education, training and youth Relations with the Economic and Social Committee

Secretariat-General of the Commission

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Telex 21877 COMEU B

Secretary-General	David WILLIAMSON
Deputy Secretary-General (with special responsibility for Directorates D, E and F)	Carlo TROJAN
Director (coordination of fraud prevention) (under the authority of the President)	Émile MENNENS
Chief Adviser (currently in charge of Directorate D)	Manuel SANTARELLI
Adviser	Arlette GRYNBERG
Assistant	...

Administrative unit

Head

Reporting direct to the Secretary-General

Administrative and financial management; Commission mail and archives; in-service traineeships

Lino FACCO

– Commission mail

Geneviève VILLEDIEU

– Traineeships Office

Wolfgang KRAUS

– Historical archives

Hans HOFFMAN

Directorate A

Registry

Claude LANDES

1. Meetings of the Commission, groups of Members and Chefs de cabinet; oral procedures; follow-up of Commission decisions; dissemination of documents

Patricia BUGNOT

2. Written procedures and delegation of powers; allocation of meeting rooms

Bernard MICHEL

3. Publication in the Official Journal and notification of Commission official instruments

Rudy-Louise HERMAN

4. President's correspondance; subsidies and town-twinning

Michel BOURGÈS-MAUNOURY

5. Secretariat of the ECSC Consultative Committee ¹

Alphonse FOUARGE
Secretary

Directorate B

Coordination I

(Institutional matters, Community law, data processing and publications)

Giuseppe CIAVARINI AZZI ²

Adviser

Hartmut OFFELE

Adviser (coordination of interdepartmental work on intra-Community cohesion)

Fulvio PAOLINI

1. Institutional matters and preparation of the intergovernmental conference

Alain van SOLINGE

2. Monitoring the application of Community law (infringements and State aid)

...

3. Informatics

Guy-Léopold DUPRET

4. Publications

Nicola BELLIENI

5. General Report and Bulletin

Denise DE RIPAINSEL

Directorate C

Coordination II

(Internal coordination and planning; organization of departments; inspection of delegations; physical frontiers)

Adrian FORTESCUE

Adviser (coordination of Units 1, 2 and 3)

Klaus EBERMANN

1. Internal coordination

Luisella PAVAN-WOOLFE

2. Planning of Commission work (including annual programme and schedule)

Francesco MILNER

3. Organization of Commission departments

Niels AHRENDT

¹ Bâtiment Jean Monnet
Rue Alcide De Gasperi
L-2920 Luxembourg

² Mr Ciavarini Azzi is Chairman of the Interdepartmental Working Party on the overseas departments and territories and remoter regions.

4. Inspection of delegations

Liam HOURICAN

Deputy Head of Unit

...

5. Elimination of physical frontiers, drugs: coordination of Community aspects and cooperation between Member States

Georges ESTIEVENART

– Physical frontiers

Wenceslas de LOBKOWICZ

Directorate D

Relations with the Council

Manuel SANTARELLI

Adviser, currently Head of Unit 2

Helmut STEINEL

1. Relations with the Council (I)

Paolo PONZANO

2. Relations with the Council (II)

Helmut STEINEL (acting)

3. Information for delegations ¹

Michel COLMANT

Directorate E

Relations with Parliament, the Economic and Social Committee and trade and industry

Jean-Claude EECKHOUT

Adviser (coordination of interdepartmental relations, with particular reference to the cooperation procedure)

Horst Jürgen TITTEL

1. Relations with Parliament; cooperation procedure; Parliamentary Affairs Group

John FITZMAURICE

2. Follow-up to opinions and resolutions of Parliament; written and oral questions

Gabriel MARTINEAU

3. Relations with the Economic and Social Committee and trade and industry

Ugo PATERNÒ-CASTELLO

¹ Reporting direct to the Secretary-General (provisional).

Directorate F

Intergovernmental cooperation between Member States, including European political cooperation; ongoing and forward planning; human rights

Adviser

1. Intergovernmental cooperation between Member States, including European political cooperation
Deputy Head of Unit
2. Ongoing and forward planning; seminars for diplomats
3. Human rights coordination

Günter BURGHARDT
Political Director

Wouter van RINGELESTEIN
Deputy Political Director

Lodewijk BRIËT ¹

Richard LEWIS ²

Giancarlo CHEVALLARD

Daniela NAPOLI

Directorate G

(under the direct authority of the President)

Coordination of fraud prevention

Adviser

Adviser

(liaison with United Nations agencies in Rome)

Émile MENNENS

Siegfried REINKE

Gian Paolo PAPA

¹ Also European Correspondant (EPC).

² Also Deputy European Correspondant (EPC).

Forward Studies Unit

(under the direct authority of the President)

Director-General

Jean-Claude MOREL

Assistant

Francesco FONSECA MORILLO

Administrative unit

Head

**Chief Adviser
(coordination of research)**

Jérôme VIGNON

Chief Adviser

Alan MAYHEW

Advisers

Christoph BAIL

David WRIGHT

...

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Assistant

Belen BERNALDO DE QUIROS

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Évelyne DELAUCHE

Marie-Hélène BIRINDELLI

Graham KELLY

Christian DEWALEYNE

Eberhard BRANDT

Francesco CIVILETTI

Maurice MAXWELL

...

...

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Hendrik VAN LIER

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Legal Advisers

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Dierk BOOSS

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José Luis Iglesias BUHIGUES

Jean AMPHOUX

Johannes Føns BUHL

Henri ÉTIENNE

António CAEIRO

Gregorio GARZÓN CLARIANA

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Claire-Françoise DURAND

Armando TOLEDANO-LAREDO

Robert FISCHER

Gianluigi VALSESIA

John FORMAN

Rolf WÄGENBAUER

David GILMOUR

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Dimitrios GOULOUSSIS

...

Joseph GRIESMAR

...

Marie-José JONCZY-MONTASTRUC

Giuliano MARENCO

Jörn PIPKORN

Francisco SANTAOLALLA GADEA

Head of lawyer-linguists group

Jean-Claude SÉCHÉ

Giuseppe PALMISCIANO

Denise SORASIO

Michel van ACKERE-PIETRI

Richard WAINWRIGHT

Götz Eike ZUR HAUSEN

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Assistant to the Spokesman	Xavier PRATS-MONNE

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------------------------	--

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Assistant to Director-General	Marco BENEDETTI
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– Organization of interpreting services for coordination meetings in Geneva	Helen CAMPBELL

Administrative unit

Head

Directorate A

Interpreting services	Noël MUYLLE
Adviser	Jean ZINCK
1. General matters	Fred PFLOESCHNER
2. Training	Albert WINTRINGER
Deputy Head of Unit	Marie-Christine COLPAERT-LUX
– Interpretation courses for graduates	Richard FLEMING
3. Financial affairs and data processing	Jean-Pierre DELAVA
– Financial affairs and accounting	Michel MILIS
– Informatics	Thomas CUNNINGHAM

Directorate B

Conference services

Adviser

- | | |
|---|--------------------------|
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| Deputy Head of Unit | Cornelis van OERS |
| 2. Missions and technical assistance | Oscar DOERFLINGER |
| 3. Conference techniques and organization, and new technologies | Marleen HARFORD |
| – Symposia and seminars | Wilhelm BÜRSTEL |
| 4. Danish | Jean-Pierre SCHEINS |
| 5. German | ... |
| 6. English | Søren KRUSE |
| 7. Spanish | Irène BOHN-THISSEN |
| 8. French | Antony SCOTT |
| 9. Greek | Fernando GARCIA FERREIRO |
| 10. Italian | René MARTIN-PREVEL |
| 11. Dutch | Albert MARKESSIS |
| 12. Portuguese | Valentino COMINOTTI |
| | Wolter WITTEVEEN |
| | Margaret FRANCEY |

NB: The Joint Interpreting and Conference Service is responsible for interpreting at meetings organized by the Council, the Commission, the Economic and Social Committee and the European Investment Bank.

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Lothar JENSEN

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Head

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– **Research, development and statistical methods**

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1. **Planning, budget, relations with other Community institutions and international organizations**

Alberto DE MICHELIS

– **Budget management**

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Directorate A

Dissemination and computer processing

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1. **Computer processing**

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2. **Public relations, dissemination and statistical digests**

François DE GEUSER

3. **Information — Data shop**

Letizia CATTANI

4. **Database management and publications**

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Directorate B

Economic statistics and national accounts, prices and coordination relating to the single market

1. National accounts

Piero ERBA

Enrique LOZANO RODRÍGUEZ

Deputy Head of Unit

Marco DE MARCH

2. Statistical and accounting coordination and national accounts methodology

Brian NEWSON

3. Prices, purchasing power parities and weightings

John ASTIN

– Weightings

Dino GERARDI

4. Financial and monetary statistics

Jörg Dieter GLÄTZEL

5. Nomenclatures

Adrien LHOMME

Directorate C

Statistics on international and intra-Community transactions, relations with third countries

1. Methodology and classifications of statistics on international and intra-Community trade

José António BRITO DA SILVA GIRÃO

Jacques DISPA

– Specific tasks concerning the methodology of international trade

Richard KUHNER

2. Elaboration of the statistics on international and intra-Community trade

Gilles RAMBAUD-CHANOZ

3. Balance of payments and analysis of international and intra-Community transactions

Frank SCHÖNBORN

– Methodology and studies on the balance of payments

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4. Relations with third countries

Thomas SCOTT

5. Relations with EFTA, Central and Eastern European countries

Klaus LÖNING

Directorate D

Business statistics

1. Energy

Deputy Head of Unit

2. Industry

3. Iron and steel

4. Services and transport

Photis NANOPOULOS

Franzjosef GNAD

Pierluigi CANEGALLO

Daniel BYK

...

Marco LANCETTI

Directorate E

Social and regional statistics

1. Employment and unemployment

2. Living and working conditions

3. Syntheses of social statistics

4. Regional statistics and accounts

Fernando de ESTEBAN ALONSO

Hildegard FÜRST

Lídia Maria BARREIROS CONDE
ARTIAGA

Bernard LANGEVIN

Hubert CHARLIER

Directorate F

Agricultural, fisheries and environmental statistics

Adviser (coordination of Units 1, 2 and 3)

1. Agricultural accounts and structures

Deputy Head of Unit

2. Agricultural products and fisheries

Deputy Head of Unit

3. Environment

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Giuseppe CALÒ

Fritz PFÄHLER

Hans Georg BAGGENDORFF

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Gertrud HILF

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Director (Luxembourg departments)

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Assistant to Director-General

Diana JANK

Administrative unit

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1. Planning and resources

Serge PASTOR

– Resources

Alice COPETTE

2. Informatics¹

Jean-Pierre VERLEYSEN

3. Multilingualism¹

Hubert PAESMANS

4. Modernization of working methods¹

Cornelis VAN DER HORST

– Standardization and rationalization

Dimitrios THEOLOGITIS

Directorate for General and Language Matters

Antonio ALONSO MADERO
Director

Adviser (language libraries)

Maria SERRÃO

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Walter VOLZ

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Bodil FRANSSSEN

– German

Walter VOLZ

– English

Felicity LEWIS

– Spanish

Eugenio RIVIERE GÓMEZ

– French

Maurice VANDEROOST
Adviser

– Greek

Jean DIMOLITSAS

– Italian

Maria RICCI

¹ Department located in Luxembourg.

- Dutch
 - Karel van STEENBERGEN
Adviser
- Portuguese
 - Maria SERRÃO
- 2. Coordination of recruitment, in-service training and public and external relations
 - ...
- 3. Terminology
 - Paloma HOFFMANN-VEVIA ROMERO
 - Deputy Head of Unit
 - Roger GOFFIN
 - Eurodicautom
 - Alain REICHLING
 - ...
- 4. Library and documentation
 - Georges VLACHOPOULOS
- 5. Outside translation
 - Alexander MACRAE
- 6. Training
 - Application of the new policy¹
 - Roger VANCAMPENHOUT

Translation — Brussels

- A - General and administrative affairs, budget and financial control
 - Henry DUBOIS
Adviser
 - 1. Danish
 - Tove BLAABJERG SORENSEN
 - 2. German
 - Rudolf MICHEL
 - 3. English
 - William BYTHELL
 - 4. Spanish
 - Magdalena GUILLO FONTANILLS
 - 5. French
 - Jean DELBOS
 - 6. Greek
 - Dorothy NICOLAÏDOU-KALLERGIS
 - 7. Italian
 - Piero BERNARDINI
 - 8. Dutch
 - Herman SOMSEN
 - 9. Portuguese
 - Jorge HOMEM
- B - Economic and financial affairs, internal market and industrial affairs
 - Archie CLARKE
Adviser
 - 1. Danish
 - Solveig WALDSTRØM
 - 2. German
 - Georg SÄTTELE
 - 3. English
 - Rolf SCHÄFER
 - 4. Spanish
 - Maria PÉREZ LATORRE

¹ In conjunction with Unit IX.A.7.

- 5. French
- 6. Greek
- 7. Italian
- 8. Dutch
- 9. Portuguese

Francine COELN
 Irène GEORGIADOU
 Anna BONINO
 Sonja CORWIN
 Cristina DE PRETER

C – Agriculture, fisheries, regional policy and structural policies

- 1. Danish
- 2. German
- 3. English
- 4. Spanish
- 5. French
- 6. Greek
- 7. Italian
- 8. Dutch
- 9. Portuguese

Harry LADAGE
 Adviser
 Finn NORAGER
 Irene STEELS-WILSING
 William FRASER
 Miguel SÁNCHEZ FERRIZ
 François PORTIER
 Angélique SARIDAKIS
 Luigi MAGI
 Louis HELTINGS
 Vítor SINDE

D – External relations, transport, customs union and development

- 1. Danish
- 2. German
- 3. English
- 4. Spanish
- 5. French
- 6. Greek
- 7. Italian
- 8. Dutch
- 9. Portuguese

María Elena FERNÁNDEZ MIRANDA
 Adviser
 Svend BECH
 Ursula d'URSEL
 Joseph BINNS
 Jesús MARTÍNEZ GARCÍA
 Henri HAVET
 Vassilios KOUTSIVITIS
 Marina SANTELLI
 Frederik DE GRAVE
 Cecília CORTE REAL

E – Technology, energy, environment and consumers

- 1. Danish
- 2. German
- 3. English

Luigi VESENTINI
 Adviser
 Preben FINK JENSEN
 Manfred SPÖRI
 Paul ATKINS

4. Spanish
5. French
6. Greek
7. Italian
8. Dutch
9. Portuguese

José CHABAS BERGÓN
 René CAILLET
 Jean CARATZICOS
 Rosanna CAO
 Riemelia MAY-CALLENFELS
 Peter SOARES PINTO

Translation — Luxembourg

F — Social affairs and tenders

1. Danish
2. German
3. English
4. Spanish
5. French
6. Greek
7. Italian
8. Dutch
9. Portuguese

Brian McCLUSKEY
 Director
 Jens NORMAN NIELSEN
 Wolfgang QUASNITSCHKA
 Elizabeth WAGNER
 Francisco DE VICENTE
 Armand SPODEN
 Spirideon BOCOLINIS
 Marcello ANGIONI
 Michel BUN
 Manuel de OLIVEIRA BARATA
 Roger HOURMANT

10. TGMW: Translation group for migrant workers

G — Statistical Office, general affairs (Luxembourg) and interinstitutional questions

1. Danish
2. German
3. English
4. Spanish
5. French
6. Greek
7. Italian
8. Dutch
9. Portuguese

Eva RITTWEGER
 Adviser
 Odile GRINBERG
 Georg AIGNER
 Timothy MARTIN
 Miguel CANDEL
 René FOUCARD
 Georgios HANIOTAKIS
 Carlo TUTZSCHKY
 Ludovicus DE PRINS
 Ana DE FREITAS

Informatics Directorate ¹

Bâtiment Jean Monnet
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Director	António CAVACO
Assistant	Marian O'LEARY
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	Gerold JUNIOR
	Dieter KOENIG
	Amador RODRIGUEZ PRIETO

Administrative unit	Head
1. Planning and resources	Pierre MAIRESSE
2. Quality and security	Michel SOUBIES
3. Documentary databases	Mary PRESTON
4. Computer Centre	Marios RAISSIS
5. Telecommunications	...
6. Local systems	Patrice MARCELLI
7. User support	Gilbert GASCARD
8. Information systems engineering	Declan DEASY
9. Applications engineering	Reinhard KROMMES
10. Equipment engineering	Jean-Pierre WEIDERT
11. Internal computing services in central units	Ulrich WIELAND

¹ Under the authority of the Director-General of the Translation Service. Provisional organization plan.

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Director

Pieter de HAAN

Assistant to Director

...

Administrative unit

Head

1. Protection

Hans KLUTH

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Claude WILLEME

Directorate-General I

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Director-General

Horst G. KRENZLER

Director-General *ad personam* (North-South relations, Mediterranean policy and relations with Latin America and Asia) (Directorates H, I, J et K)

Juan PRAT

Deputy Director-General (relations with North America, Australia, South Africa, New Zealand, China, Japan and other Far Eastern countries) (Directorates B and F)

Gianluigi GIOLA

Deputy Director-General — GATT (including Uruguay Round Steering Group, OECD, sectoral commercial questions, export credits, export promotion, external relations in the research, science and nuclear energy fields) (Directorates A and D)

Hugo PAEMEN

Deputy Director-General (G-24 coordination; relations with Central and Eastern European countries, the ex-Soviet Union and the CSCE; multilateral questions concerning those countries; technical assistance to the ex-Soviet Union (Directorate E); Phare; relations with EFTA and bilateral relations with Northern and Central European countries other than State-trading countries) (Directorate G)

Jean-Louis CADIEUX

Assistant to Director-General

Françoise LE BAIL-ELLES

Assistant (coordination and relations with Parliament)

Viola GROEBNER

Protocol

Marcello BURATTINI
Head of Protocol

Administrative unit

Head

See Annex II for the Delegations in countries which are not parties to the Lomé Convention and the Delegations to the international organizations in Geneva, New York, Paris and Vienna.

Reporting to the Director-General

1. Administrative and personnel matters; budgetary and financial matters; and relations with the Delegations

Françoise LE BAIL-ELLES

**External relations and commercial policy
Cooperation with other European countries ¹**

Uruguay Round Steering Group

Hugo PAEMEN
Roderick ABBOTT
Jacques DUGIMONT
Chief Adviser

Reporting to the Deputy Director-General (Directorates A and D)

1. Analyses and horizontal issues

Agne PANTELOURI

Directorate A

GATT, OECD, commercial questions with respect to agriculture and fisheries; export credit policy and export promotion; internal market and external relations in the research, science and nuclear energy fields

Roderick ABBOTT

1. Multilateral commercial policies and GATT and OECD questions

Alberto DE PASCALE

Deputy Head of Unit

...

2. Agriculture and fisheries

Eckart GUTH

3. Export credit policy and export promotion

Allan Gert DALVIN

4. Internal market

Hervé JOUANJEAN

5. External relations in the research, science and nuclear energy fields

Ugo MIRANDA

Directorate B

Relations with North America, Australia, South Africa and New Zealand

Graham AVERY

South Africa

Leonardo SCHIAVO

1. USA

John RICHARDSON

Deputy Head of Unit

...

2. New Zealand, Australia and Canada

Maeve DORAN-SCHIRATTI

– Australia and New Zealand

Luciano CAO

¹ Mr Andriessen's portfolio.

*Directorate C*¹

General questions and instruments of external economic policy

- Community law in the field of Member States' trade and cooperation agreements; infringements and Treaties Office; law of the sea and general matters
- 1. Anti-dumping strategy: policy (dumping), investigations and measures; new trade policy instrument; export arrangements
 - Anti-dumping investigations I (ECSC products)
 - Anti-dumping investigations II (circumvention)
 - Anti-dumping investigations III (export arrangements)
 - Anti-dumping investigations IV
- 2. Anti-dumping strategy: policy (injury), investigations and measures; anti-subsidy strategy, import arrangements; Article 115
 - Anti-dumping investigations V
 - Anti-dumping investigations VI
 - Anti-dumping investigations VII
 - Import arrangements and Article 115

Hans-Friedrich BESELER

Hermann DA FONSECA WOLLHEIM

Hans-Adolf NEUMANN

Rolf WEIDEMANN

Alistair STEWART

Paul VANDOREN

...

Gérard DEPAYRE

Harald WENIG

Angel TRADACETE

Georgios KASIMATIS

Anna Maria COSTANTINO

Directorate D

Sectoral commercial questions

- 1. Negotiation and management of textile agreements; clothing and other industries
 - Multilateral aspects
- 2. Steel, coal, shipbuilding and other industries
- 3. Services; high technology; intellectual property; investments
 - Services
 - High technology
 - Intellectual property and investments

Jörn KECK²

Piergiorgio MAZZOCCHI

Danielle SMADJA

Salvatore SALERNO

Mogens Peter CARL

Jonathan SCHEELE

Dorian PRINCE

...

¹ Reporting to the Director-General.

² Special Representative for textile negotiations.

Relations with Central and East European countries, the ex-Soviet Union and the CSCE; multilateral questions concerning those countries; technical assistance to the ex-Soviet Union

Pablo BENAVIDES SALAS ¹

Adviser (relations with the CSCE and international organizations)

Claus Dieter VON SCHUMANN

– General economic questions

Bertrand de LARGENTAYE

1. Relations with the ex-Soviet Union and Albania, general questions

John MASLEN

Deputy Head of Unit

...

– Bilateral and unilateral trading arrangements

Antonino PITRONE

– Ex-Soviet Union

Klaus SCHNEIDER

2. Technical assistance to the ex-Soviet Union

Joannes TER HAAR

3. Relations with Poland, Hungary, Czechoslovakia, Bulgaria and Romania

Daniel GUGGENBUHL

Reporting direct to the Deputy Director-General

Chief Adviser

...

G-24 coordination

Herman DE LANGE

Programme of aid for Central and Eastern Europe (Phare)

Tom GARVEY

Adviser

Peter KALBE

Phare 1 Cooperation on agriculture and processed agricultural products

Marc FRANCO

Deputy Head of Unit

...

Phare 2 Cooperation on industry, investment and infrastructure

Amir NAQVI

Deputy Head of Unit

Pierre MIREL

Phare 3 Cooperation on social adjustment and non-governmental organizations

...

Deputy Head of Unit

Karen FOGG

¹ Special Representative for the Conference on Security and Cooperation in Europe.

Phare 4	Administrative and financial management of resources	Jürgen KÖPPEN
	Deputy Head of Unit	...
 <i>Directorate F</i>		
	Relations with China, Japan, and the other Far Eastern countries	Simon NUTTALL
1.	Japan	Guillaume HOFMANN
	Deputy Head of Unit	Frank HESSKE
2.	China and other Far Eastern countries (other than Japan)	José Ramón BORRELL NIVERA
	Deputy Head of Unit	...

Directorate G

	Relations with EFTA and bilateral relations with Northern and Central European countries other than State-trading countries	Robert COHEN
	Adviser	Giorgio PINCHERLE
1.	Relations with EFTA	Nikolaus VAN DER PAS
2.	Bilateral relations with the Scandinavian countries, Finland, Iceland, Austria and Switzerland	Eric HAYES
 North-South relations, Mediterranean policy and relations with Latin America and Asia ¹		

	Director-General ad personam	Juan PRAT
	Chief Adviser	Luigi BOSELLI ²
	Adviser with special responsibility for relations with Parliament in those fields	Sidney FREEDMAN
	Adviser	...

¹ Mr Matutes's portfolio.

² Senior official responsible for cooperation with the Council of Europe.

Assistant to Director-General ad personam	David LIPMAN
-- Budgetary and financial affairs in those fields	...
-- Project programming and coordination in those fields	Javier TÉLLEZ NOGUÉS

Reporting to the Director-General ad personam

2. Cooperation with the Council of Europe and Working Party on External Powers ¹	Alain-Pierre ALLO
---	-------------------

Directorate H

Mediterranean, Near East and Middle East

	Eberhard RHEIN
1. Northern Mediterranean	Jean-Joseph SCHWED
Deputy Head of Unit	Michael CENDROWICZ
2. Southern and Eastern Mediterranean	Jean-Paul JESSE
Deputy Head of Unit	Yves RENIER
-- Mashreq and Israel	Eric VAN DER LINDEN
3. Arab countries of the Middle East ²	Robert HOULISTON

Directorate I

Latin America

	Miguel ANACORETA CORREIA
1. Mexico, Central America and Cuba ³	Serge ABOU
Deputy Head of Unit	Mendel GOLDSTEIN
2. South America	Leopoldo GIUNTI
Deputy Head of Unit	Michel CAILLOUET
3. Technical unit for Latin America	Simon LE NAELOU
Deputy Head of Unit	José TRIMINO PEREZ

¹ Unit reporting to Mr Luigi Boselli.

² Including external relations in the field of non-nuclear energy.

³ Including the Dominican Republic and Haiti.

Directorate J

Asia ¹	Emiliano FOSSATI
1. South Asia	Albert TE PASS
Deputy Head of Unit	Erich MULLER
2. South-East Asia	Endymion WILKINSON
Deputy Head of Unit	Riccardo RAVENNA
3. Technical unit for Asia	Pierre LEQUEUX
Deputy Head of Unit	...

Directorate K

North-South relations	Pierre DEFRAIGNE
1. General economic problems	Michael GREEN
2. Relations with international organizations ²	Roberto MEDEIROS FERNANDES
Deputy Head of Unit (drugs)	Charles VAN DER VAEREN
– International organizations (North-South) ³	Thierry ROMMEL
– Environment	Alban de VILLEPIN
3. Generalized tariff preferences and economic cooperation strategy and coordination ⁴	Wolfgang KIST
Deputy Head of Unit	Vilma DU MARTEAU
– Generalized tariff preferences	François NIZERY
– Economic cooperation strategy and coordination and investment support	...

¹ Except the Far East (China, South Korea, Hong Kong, Japan and Macao).

² Including United Nations economic agencies (other than Unctad and the Economic Commission for Europe).

³ Other than Unctad.

⁴ Including management of EC International Investment Partners.

Directorate-General II

Economic and Financial Affairs

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Director-General	Giovanni RAVASIO
Deputy Director-General (Directorates A, B and C)	Heinrich MATTHES
Deputy Director-General (Directorates D and E)	...
Adviser	Maurizio MICOCCI
Adviser	André LOUW
Secretary of the Monetary Committee and the Economic Policy Committee	Andreas KEES Director
Assistant to Director-General	Carole GARNIER

Administrative unit	Head
---------------------	------

Reporting to the Director-General

Economic advisers	Luc COENE
	Mario NUTI
	Jean PISANI-FERRY
	André SAPIR
	Wolfgang SCHRÖDER
	...
Directorate-General's external relations; economic do- cumentation and information	Nikolaus ADAMI

*Reporting to the Deputy Director-General (Directorates
A, B and C)*

Data processing and statistic coordination	...
--	-----

Directorate A

National economies

Adviser

- | | |
|---|--------------------------|
| ... | ... |
| 1. Member States I: Germany, France and Denmark | Mervyn JONES |
| 2. Member States II: United Kingdom, Greece and Ireland | Jürgen KRÖGER |
| 3. Member States III: Benelux, Portugal | Brian O'LOGHLEN |
| 4. Member States IV: Spain, Italy | Mirella TIELEMAN-GARGARI |
| 5. International economy | Ignacio RUPÉREZ CALVO |
| 6. Eastern Europe | Ollivier BODIN |
| | ... |

Directorate B

Economic evaluation of Community policies

- | | |
|---|---------------------|
| ... | ... |
| 1. Evaluation of competition policy and external policy, and integration issues | Horst REICHENBACH |
| – Integration economics | ... |
| 2. Evaluation of internal market policies | Pierre BUIGUES |
| – Sectoral policies and databank | Matthias MORS |
| – Business strategies and general policy issues | ... |
| 3. Evaluation of structural Funds and agricultural policy | António José CABRAL |

Directorate C

Macroeconomic analyses and policies

Adviser

- | | |
|---|---------------------|
| Ludwig SCHUBERT | |
| Anton BAKHOVEN | |
| 1. Macroeconomic policy analysis | Fabio COLASANTI |
| – Quantitative analysis of economic convergence | Johan HODES |
| 2. Economic forecasts | ... |
| 3. Public finance and research policy | Alain MORISSET |
| 4. Econometric models | André Louis DRAMAIS |
| 5. Economic surveys and publications | Franz-Josef KLEIN |

Directorate D

Monetary matters

1. EMS, ecu and foreign exchange markets
2. International financial and monetary matters
Deputy Head of Unit
3. National and Community monetary policies
Deputy Head of Unit

Jean-François PONS
...
Hervé CARRÉ
Vassili LELAKIS
Bernard CONNOLLY
...

Directorate E

Financial engineering and capital movements

1. Development of financial instruments
 2. Relations with the EIB and applications of financial instruments ¹
 3. Financial integration and capital movements
- Commission/European Investment Bank Liaison Office

Manuel HERNÁNDEZ-LÓPEZ
Peter BLACKIE a.i.
Antonio ESPINO MORCILLO
Sotirios KOLLIAS
Henk VAN DER VLUGT

¹ Other than those involving the coordination of structural instruments.

Internal Market and Industrial Affairs

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Telex 21877 COMEU B

Director-General	Riccardo PERISSICH
Deputy Director-General (Directorates C, D and E)	Alexander SCHAUB
Deputy Director-General (Directorates B and F and internal market coordination)	John MOGG
Chief Adviser Reporting direct to the Deputy Director-General (Directorates B et F)	Hans Claudius TASCHNER
Adviser	Ernesto PREVIDI
Assistants to Director-General	Matthias RUETE Martine REICHERTS
– Relations with the European Parliament	...

Administrative unit

Head

1. Management, coordination and planning of resources; budgetary matters	Jean SOMERS
– Data processing	Claude DAVID

Directorate A

General matters	Robert VERRUE
Adviser	Reginald SPENCE
International cooperation in the field of technology	Peter John LENNON Adviser
Research and development	Piero SQUARTINI Adviser

- | | |
|---|--------------------------|
| 1. International relations in the industrial and technological fields | Fernand THURMES |
| Deputy Head of Unit | Jean-Michel CORRE |
| 2. Completion and operation of the internal market ¹ | Michel AYRAL |
| 3. Competitiveness and general industrial policy questions | Jean-François MARCHIPONT |
| 4. Industrial aspects of structural assistance — Pedip | Pietro Paolo MEROLLA |

Directorate B

Horizontal internal market instruments

- | | |
|---|----------------------------|
| 1. Removal of trade barriers (Article 30 et seq.) and safeguard measures | Guy CRAUSER |
| 2. Standardization, certification, new approach and notification procedures | Alfonso MATTERA RICIGLIANO |
| – Certification | John FARNELL |
| – Notification procedures | Jacques McMILLAN |
| – Standardization | Gérard ZAHLEN |
| 3. Public procurement — Policy | Cornelis BREKELMANS |
| – Legal aspects | David WHITE |
| – Economic aspects | Gerhard LOHAN |
| 4. Public procurement — Application of directives | Alexander SPACHIS |
| Deputy Head of Unit | Giuseppe BONCOMPAGNI |
| | Ghyslaine GUISOLPHE |

Directorate C

Internal market and industrial affairs I

Industrial aspects of biotechnology

- | | |
|--|----------------------|
| | Evangelos VARDAKAS |
| | Paul GRAY
Adviser |
| 1. Foodstuffs — Legislation and scientific and technical aspects | Egon GAERNER |
| 2. Foodstuffs — Industrial and commercial aspects | Kirtikumar MEHTA |

¹ Including aspects related to German unification.

3. Pharmaceuticals	Fernand SAUER
4. Chemicals, plastics and rubber	György von O'SVATH
– Legislative aspects	Georges MOSSELMANS
– Industrial and commercial aspects	...

Directorate D

Internal market and industrial affairs II

1. Automobiles and other road vehicles and tractors	Daniele VERDIANI
2. Construction	Roger PEETERS
3. Textiles and clothing	Karl-Heinz ZACHMANN
– Industrial and technological analyses	Paul RUTSAERT
4. Mechanical engineering, electrical engineering, metrology and medical equipment	Paolo BACCHIELLI
Deputy Head of Unit	Luis MONTOYA MORÓN
	Joseph PUTZEYS

Directorate E

Internal market and industrial affairs III

1. Steel: External measures, management and cooperation	Pedro ORTÚN SILVÁN
– Support for commercial policy instruments	Jacobus AARTS
2. Steel: Internal market and industrial structures	Gerd DREES
– Demand, prices and distribution	Giacomo GIACOMELLO
– General objectives and structures	Guido VANDERSEYPEN
3. Raw materials and advanced materials	Alberto CANEVALI
Deputy Head of Unit	Vicente LEOZ ARGUELLES
– Raw materials for the steel industry	Denis TYTGAT
4. Shipbuilding, wood, leather, paper, ceramics, glass and cement industries	Winfried DEUTZMANN
Deputy Head of Unit	Abraão CARVALHO
5. Aircraft, aerospace and railway industries	Louis GRAVIGNY
– Guided transport systems	Jacques SOENENS
	Raymond MOURAREAU

Directorate F

**Approximation of laws; freedom of establishment;
freedom to provide services; the professions**

Paul WATERSCHOOT

Adviser

...

1. Product liability; civil and economic law; criminal law
and law of procedure; citizens' rights

...

2. Restrictions on freedom of establishment and freedom
to provide services (Articles 52 to 66); the professions
and the self-employed; recognition of diplomas

Jean-Jacques BEUVE-MÉRY

Deputy Head of Unit

Bertrand CARSIN

– Management of recognition arrangements

Jean-Marie VISEE

3. Patents; trade marks; designs and models; indications
of origin

Bertold SCHWAB

Deputy Head of Unit

Bernhard POSNER

4. Copyright and neighbouring rights; new technologies;
unfair competition; international aspects of intellectual
property

Jean-François VERSTRYNGE

5. The media and data protection

Ulf BRÜHANN

6. Services

Helmut SCHMITT von SYDOW

Competition

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Director-General	Claus Dieter EHLERMANN
Deputy Director-General (Directorates A and D)	Raymond SIMONNET
Chief Adviser	Robert SUNNEN
Hearing Officer	Hartmut JOHANNES
Adviser, Hearing and Security Officer (mergers)	Joseph GILCHRIST
Advisers	Georgios ROUNIS Klaus STÖVER
Assistants to Director-General	Irène PAPAYANNIDES-SOUKA Luc GYSELEN

Administrative unit

Head

Reporting direct to the Director-General

1. Information technology	...
Merger Task Force	Henry Colin OVERBURY Director
1. Operating Unit I	...
2. Operating Unit II	Götz DRAUZ
3. Operating Unit III	Roger DAOUT

Directorate A

General competition policy and coordination

Rafael GARCÍA-PALENCIA CEBRIÁN

1. General policy and international aspects; relations with the European Parliament and the Economic and Social Committee

Anke HAAGSMA

Deputy Head of Unit
(international questions)

Claude ROUAM

2. Legal and procedural problems, regulation, infringement procedures, and intra-Community dumping

...

3. Economic questions and studies

David DEACON

4. Coordination of competition decisions

Helmut SCHRÖTER

– Horizontal agreements and abuse of dominant positions, joint ventures and mergers

...

– Industrial and intellectual property rights, and research and development

Sebastiano GUTTUSO

5. Public enterprises and State monopolies and implementation of Articles 101 and 102

Claude RAKOVSKY

Directorate B

Restrictive practices, abuse of dominant positions and other distortions of competition I

...

1. Electrical and electronic manufactured products, information industries and telecommunications

Jean DUBOIS

– Telecommunications

Piero RAVAIOLI

2. Mechanical manufactured products and the textile, clothing, leather and other manufacturing industries

Franco GIUFFRIDA

3. Banking and insurance and other service industries

Gisèle VERNIMMEN

4. The media, consumer electronics, music publishing and distributive trades

Norbert MENGES

Directorate C

Restrictive practices, abuse of dominant positions and other distortions of competition II

- | | |
|--|------------------|
| 1. Non-ferrous metals, non-metallic mineral products, construction, timber, paper, glass and rubber industries | Gianfranco ROCCA |
| 2. Energy (other than coal), basic products of the chemicals industry | Maurice GUERRIN |
| 3. Processed chemical products, agricultural products and foodstuffs | Kurt RITTER |
| | Jürgen MENSCHING |

Directorate D

Restrictive practices, abuse of dominant positions and other distortions of competition III

- | | |
|---|----------------------------|
| 1. Steel and coal | John TEMPLE LANG |
| 2. ECSC inspection | Juan Antonio RIVIERE MARTÍ |
| – Studies, coordination and training | Pierre DUPRAT |
| 3. Transport and tourist industries | ... |
| Deputy Head of Unit | ... |
| 4. Motor vehicles and other means of transport, and associated mechanical manufactured products | Helmut KREIS |
| | Dieter SCHWARZ |

Directorate E

State aids

Adviser

- | | |
|-------------------------------------|-----------------------|
| 1. General aid schemes | Asger PETERSEN |
| 2. Aids to research and development | Ronald FELTKAMP |
| 3. Regional aids | Gerhard THIES |
| Deputy Head of Unit | Serge DURANDE |
| 4. Industry aids I | Gianluigi CAMPOGRANDE |
| 5. Industry aids II | Alfredo MARQUÉS |
| 6. Inventory and analysis | Francisco ESTEVE REY |
| | ... |
| | ... |

Employment, Industrial Relations and Social Affairs

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Telex 21877 COMEU B

Bâtiment Jean Monnet
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Telex 3423/3446/3476 COMEUR LU

Director-General	Jean DEGIMBE
Deputy Director-General	Steffen SMIDT
Forward and strategic planning	...
Coordination and information policy	Fay DEVONIC
Assistant to Director-General	Marc OOSTENS

Administrative unit

Head

Reporting direct to the Director-General

Programme of action against cancer	Michel RICHONNIER
Adviser (information, education and training)	Régis MALBOIS
– Smoking and nutrition	Stylianos CHRISTOPOULOS

Directorate A

Industrial relations and social dialogue	Carlo SAVOINI
1. Social dialogue at Community level	...
Deputy Head of Unit (industrial relations)	Gaetano ZINGONE
2. Social dialogue at industry level	Luc WALLYN
3. Working conditions and labour law	Hermanus van ZONNEVELD

Directorate B

Employment and labour market

Luis FINA SANGLAS

1. Structural employment policy and labour market

John MORLEY

2. Management of Community information system for job vacancies and applications

Juan CORNET PRAT

3. ECSC readaptation and social aspects of iron and steel policies

Antoon HERPELS

4. Equal opportunities

...

Directorate C

Social security, social protection and living conditions

Peter GOMMERS

Adviser

...

1. Social security and social action programmes

Odile QUINTIN

Deputy Head of Unit (poverty)

Dorangela VAN LOO-LUCIONI

– Family measures

...

2. Freedom of movement and migration policy

Annette BOSSCHER

3. Social security for migrant workers

Rob CORNELISSEN

4. Measures for the disabled

Bernard WEHRENS

Directorate D

European Social Fund

Otto DIBELIUS

1. Coordination, evaluation, inspection, specific measures and Community initiatives

Philippe HATT

Deputy Head of Unit

...

– Specific measures and technical assistance

Vassiliki KOLOTOUROU

2. Spain, Italy; coordination of assistance under Objectives 3 and 4

Ezio TOFFANIN
Chief Adviser

3. Greece, Ireland, Portugal; coordination of assistance under Objective 1

Antonis KASTRISSIANAKIS

4. France, United Kingdom; coordination of assistance under Objective 2
5. Germany, Belgium, Luxembourg, Netherlands, Denmark; coordination of assistance under Objective 5b
6. Administration, budget and accounts
 - Statistics and committees
 - Informatics
 - Budget and accounts

Levi VERMELHO

Frank HARRINGTON

Dirk MEGANCK

Werner HERRMANN

Elena BLANCHAR-KINDER

Arnaldo MELLONE

Directorate E

Health and safety

Adviser

1. Public health
2. Industrial medicine and hygiene
3. Safety at work
4. Extractive, iron and steel industries (including the Secretariat of the Safety and Health Commission for the Mining and Other Extractive Industries)
5. Secretariat of the Advisory Committee on Safety, Hygiene and Health Protection at Work

William HUNTER

Alexandre BERLIN

...

Ronald HAIGH

Georgios GOUVRAS

Wolfgang OBST

Yves MORETTINI

Directorate-General VI

Agriculture

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Director-General	Guy LEGRAS
Deputy Director-General (Directorates A, B.I and B.II)	Fernando MANSITO CABALLERO
Deputy Director-General (Directorates C, D and E and Units 3 and 4)	David ROBERTS
Deputy Director-General (Directorates F.I, F.II and G)	Franco MILANO
Deputy Director-General (Directorate H)	Rolf MÖHLER
Director (coordination of Directorates B.I and B.II)	Joachim HEINE
Assistant to Director-General	Eugène LEGUEN de LACROIX

Administrative unit

Head

Reporting direct to the Director-General

1. Studies and overall approach	Dirk AHNER
Deputy Head of Unit	Saverio TORCASIO
2. Personnel and administration and general services	Bruno BEVILACQUA

Reporting direct to the Deputy Director-General (Directorates C, D, E and Units 3 and 4)

3. Periodic agricultural instruments and joint secretariat of management committees	Louis BARREZ
Deputy Head of Unit	Jan VERSTRAETE
4. Promotion of agricultural products	Maurizio CHIAPPONE

Directorate A

General matters and relations with the European Parliament and the Economic and Social Committee

	Andreas KORAKAS
Adviser	...
– Relations with the European Parliament	Pierre BAUDIN
1. Relations with non-governmental organizations	Jean-Louis GIRAUDY
2. Statistical information, quantity studies and forecasts	...
3. Analysis of the situation of agricultural holdings	Nigel ROBSON
4. Agricultural data processing	Charles PEARE
5. Reports, publications, studies and documentation	André GILBERT

Directorate B.I

Agro-economic legislation

	Joachim HEINE
1. Agricultural law	Peter KARPENSTEIN
Deputy Head of Unit	Rosa Maria GUIDA
2. Competition	Alan WILKINSON
Deputy Head of Unit	Pierre NICAISE
3. Supervision of the application of agricultural legislation, infringements and complaints	Luis Alfonso de MIGUEL ROLÍN
Deputy Head of Unit	Karl MARTIN HAPPLE
4. Quality policy and other matters concerning more than one product	François VITAL

Directorate B.II

Quality and health

	Lars Christian HOELGAARD
1. Legislation relating to crop products and animal nutrition	Gerald HUDSON
Deputy Head of Unit	Dieter OBST
– Animal nutrition	Jean THIBEAUX
2. Veterinary and zootechnical legislation	Jan JANSSEN
Deputy Head of Unit	Brian HOGBEN
3. Veterinary inspection	Jean-Paul BOURJAC

Directorate C

Organization of markets in crop products

1. Cereals, rice and food aid

Deputy Head of Unit

– Food aid

2. Animal feed, non-food uses and cereal substitutes

3. Sugar

4. Olive oil, olives and fibre plants

5. Oilseeds and protein plants

Ignace de GRUBEN

Roland REIFENRATH

Michel THIBAULT

Nicolas AREND

José Manuel SOUSA UVA

Ejner STENDEVAD

Fabio GENCARELLI

Russell MILDON

Directorate D

Organization of markets in livestock products

Adviser

1. Milk products

Deputy Head of Unit

2. Beef/veal and sheepmeat

– Sheepmeat and goatmeat

3. Pigmeat and poultry

James DOHERTY

Sergio VENTURA

Sergio VENTURA

...

Roelof BENNINGCK

Michel BRODERS

Fritz QVIST

Directorate E

Organization of markets in specialized crops

1. Fresh fruit and vegetables

2. Processed fruit and vegetables, flowers and horticultural products

3. Wine, alcohol and derived products

– Production and quality rules, oenological practices, designations of origin and spirit drinks

– Market management, trade policy and alcohol

4. Tobacco, hops, potatoes and other specialized crops

Alexander TILGENKAMP

Anne-Marie DE PASCALE-BREART

...

José Manuel SILVA RODRÍGUEZ

Alfred REICHARDT

...

Heinz-Wolfgang KUMMER

Directorate F.I

Rural development I

Adviser

1. Coordination of measures to aid rural society
2. Regional-level measures to aid regions whose development is lagging behind (Objective 1, Regulation (EEC) No 2052/88)
3. Regional-level measures to develop rural areas (Objective 5b, Regulation (EEC) No 2052/88)

Philip LOWE
Claude BAILLET
Enrico GRILLO-PASQUARELLI
Balthasar HUBER
Alejandro CHECCHI LANG

Directorate F.II

Rural development II

1. General measures to speed up the adjustment of agricultural structures (Objective 5a, Regulation (EEC) 2052/88)
2. Specific measures in rural areas (forestry development, environmental protection, etc.)
3. Coordination of agricultural research

Deputy Head of Unit

Armando José CORDEIRO SEVINATE
PINTO
Gero DALEIDEN
Christian ANZ
Dionysios DESSYLAS
Philippe MOULART

Directorate G

European Agricultural Guidance and Guarantee Fund

Adviser

1. Budgetary matters and financial coordination (Guarantee Section)
2. Management of expenditure (Guarantee Section)
3. Clearance of accounts
4. Prevention and prosecution of fraud
5. Budgetary matters (Guidance Section)

Deputy Head of Unit

Michel JACQUOT
Franz EPPE
Renzo GREGORI
Maria Luísa MERLA
Brian James GRAY
Prosper DE WINNE
Antony WRIGHT
Hans Dieter SEIFERT

Directorate H

International affairs relating to agriculture

Advisers

Giampiero SCHIRATTI

Antonio QUATRARO

...

...

1. GATT

2. Bilateral matters, relations with EFTA countries and liaison with international organizations other than GATT

John MADDISON

3. Relations with Mediterranean, ACP and Gulf countries

...

Directorate-General VII

Transport

Rue de la Loi 200, B-1049 Bruxelles
Wetstraat 200, B-1049 Brussel

Tel. 235 11 11/299 11 11
Telex 21877 COMEU B

Director-General	Robert COLEMAN
Chief Adviser	Ottokar HAHN
Adviser	Albrecht FROHNMEYER
Assistant to Director-General	Jean-Arnold VINOIS

Administrative unit	Head
---------------------	------

Reporting direct to the Director-General

Policy, legislation and information coordination	Dominique PAVARD
--	------------------

Directorate A

International relations and relations with other institutions; transport economics; networks and infrastructures; research and development

	Jürgen ERDMENGER
1. International relations and relations with other institutions	Jacques d'ELBREIL
2. Transport economics, forward studies, observation of the markets and statistical coordination	Claude CHENE
3. Transport networks and infrastructures	Alfonso GONZÁLEZ FINAT
4. Research and development	Egidio LEONARDI

Directorate B

Inland transport

	Rodolfos PAPAIOANNOU
1. Road transport	Adriaan SLINGERLAND
2. Rail transport, combined transport and inland waterways	Hugh REES
3. Safety, technology and road transport environment	Luc WERRING
4. Road taxes and social aspects	Dirk VAN VRECKEM

Directorate C

Air transport

1. Air transport policy
2. Application of Community law and social aspects
3. Air safety, air traffic control and industrial policy
Deputy Head of Unit
4. Airport policy, environment and other common policies

Daniel VINCENT
Frederik SØRENSEN
Heinz HILBRECHT
...
Dimitri COUSSIOS
Ruth FROMMER

Directorate D

Maritime transport

1. Maritime transport policy
2. Application of Community law and internal market
3. Maritime safety, environment and technical aspects
4. Port policy, social aspects and other common policies

Wilhelmus BLONK
Dimitri PETROPOULOS
Balthazar HELDRING
Roberto SALVARANI
...

Directorate-General VIII

Development

Rue de la Loi 200, B-1049 Bruxelles
Wetstraat 200, B-1049 Brussel

Tel. 235 11 11/299 11 11
Telex 21877 COMEU B

Director-General	Dieter FRISCH
Deputy Director-General (coordination of Directorates A, B and C and Units 4 and 5)	Peter POOLEY
Deputy Director-General (coordination of Directorates D, E and F and Units 6 and 7)	Philippe SOUBESTRE
Advisers	Denis CORBOY
	...
Assistant to Director-General	Thierry de SAINT MAURICE
– Data processing	Jacques HAÏK

Administrative unit	Head
---------------------	------

Reporting direct to the Director-General

1. Communications, publications and The Courier (ACP-EEC)	Dominique DAVID
2. Relations with the Delegations	Antonius BRÜSER
3. Support for structural adjustment and planning ¹	Bernard PETIT
– Relations and coordination with donors	Roger MOORE

Reporting direct to Deputy Director-General (coordination of Directorates A, B and C and Units 4 and 5)

Adviser	Pierre PROTAR
Adviser	Gerhard BUCHBINDER
– Administrative coordination	Dominique DELLICOUR
4. Relations with other institutions	Lluís RIERA
– Relations with the European Parliament	Ross AITKEN

¹ Units 3, A/1 and A/2, working in a 'task force' reporting direct to Mr Marín, will temporarily assist with work on the adjustment of development cooperation policy in the run-up to political union.

5. Emergency aid

Gérard MOLINIER

Reporting direct to Deputy Director-General (coordination of Directorates D, E and F and Units 6 and 7)

Adviser (coordination of animal health operations)

Jan MULDER

– Administrative coordination

César DEBEN

6. Coordination, technical cooperation and financing committees

Franco NICORA

Deputy Head of Unit

André STANER

7. Training and cultural cooperation

Bartolomé AMAT ARMENGOL

Directorate A

Development policy

Hans SMIDA

Adviser

Klaas Johan EHBETS

1. Forecasting and sectoral policies¹

Lucio GUERRATO

2. Evaluation¹

...

3. Relations with Unctad and commodities

Roger BOOTH

Deputy Head of Unit

Enzo BARATTINI

4. Trade policy

Lorimer D. M. MACKENZIE

Deputy Head of Unit

Ingo FEUSTEL

– Consistency of trade policy with other Community policies

Carlos LIEBANA

5. Trade promotion and tourism

Gabriel LEE

Directorate B

Management of instruments

Francisco GRANELL

1. Food aid

Anton REITHINGER

Deputy Head of Unit

Francesca MOSCA

– Mobilization

Tom ROE

– Monitoring

José CHOLLET

¹ Units 3, A/1 and A/2, working in a 'task force' reporting direct to Mr Marín, will temporarily assist with work on the adjustment of development cooperation policy in the run-up to political union.

2. Decentralized cooperation and cofinancing with NGOs	Bernard RYELANDT
Deputy Head of Unit	César GRANDA ALVA
3. Stabex	Jean-Claude MULLER
4. Industrial cooperation, private investment and enterprises	...
5. Mining and energy cooperation, Sysmin and telecommunications	Henri MARTIN

Directorate C

Finance	José da SILVA DOMINGOS
1. Financing	José HEUSGHEM
2. Authorization of payments and accounting (EDF)	...
– Relations with external control authorities	Peter HUGHES
3. Invitations to tender	Klaus RÖH
4. Budgetary matters	Andreas HECKER
5. Legal matters	Charles STRUXIANO

Directorate D

West and Central Africa	Jean DELORME
1. Sahel	Aslam AZIZ
– Regional cooperation	...
2. Coastal West Africa	Michael LAIDLER
Deputy Head of Unit	Gerhard HILD
– Regional cooperation	Basile PAPADOPOULOS
3. Central Africa	Hans CARLE
Deputy Head of Unit	Gerd JARCHOW
4. Technical group on infrastructure	Carlo MANAI
5. Technical group on rural development	Pierre PELIGRY

Directorate E

East and Southern Africa

1. Horn of Africa

- Regional cooperation (East Africa and Horn of Africa)

2. East Africa

3. Southern Africa

Deputy Head of Unit

- Regional cooperation

4. Technical group on infrastructure

Deputy Head of Unit

5. Technical group on rural development

Giovanni LIVI

Asger PILEGAARD

Alice GIUDICELLI

Giorgio BONACCI

Jacob HOUTMAN

Jean GYSELYNCK

Steffen STENBERG-JENSEN

Evangelos ZACHAROPOULOS

Alberto CAPITANIO

Günter GRUNER

Directorate F

Caribbean, Pacific and Indian Ocean

Adviser (coordination of OCT affairs)

1. Caribbean

2. Pacific

3. Indian Ocean

4. Multidisciplinary technical group

Frans KLINKENBERGH

Yves ROLAND-GOSSELIN

Miguel FORCAT

Rolf BRENNER

Louis HUBY

Hellmut EGGERS

Reporting direct to the Director-General, Chairman of the Administrative Board of the European Association for Cooperation and the Deputy Director-General (coordination of Directorates D, E and F and Units 6 and 7), Vice-Chairman of the Administrative Board of the European Association for Cooperation

European Association for Cooperation (EAC)

Jacques BUCHET DE NEUILLY

Directorate-General IX
Personnel and Administration

Rue de la Loi 200, B-1049 Bruxelles
Wetstraat 200, B-1049 Brussel

Tel. 235 11 11/299 11 11
Telex 21877 COMEU B

Bâtiment Jean Monnet
Rue Alcide De Gasperi
L-2920 Luxembourg

Tel. 430 11
Telex 3423/3446/3476 COMEU

Director-General	Frans DE KOSTER
Deputy Director-General (Luxembourg departments)	Ubaldo ZITO
Coordination and administrative questions	Alberto HASSON Adviser
Assistant	...
– Mediator	...
– Deputy Mediator	Giel COENJAARTS
Administrative strategy and relations with national civil services	...
European Schools	Pedro DE MIGUEL
Relations with official bodies representing the staff and with the trade unions and staff associations	Geremia SCIANCA

Administrative unit	Head
---------------------	------

Reporting direct to the Director-General

1. Staff Regulations and European civil service	...
2. Finance and budget	Sylvain BISARRE
3. Administrative efficiency and decentralization	Hendrik VANTILBORGH

Reporting direct to the Deputy Director-General

Adviser	Jean BECKER
Assistant	Alberto KOZLIK
1. Personnel (Luxembourg)	Dimitri STEFANIDIS
Deputy Head of Unit	Mario GRECO

- | | |
|---|---------------|
| 2. Social policy (Luxembourg) | ... |
| 3. Administration (Luxembourg) | Luigi RONCHI |
| 4. Positive action programme for female staff | Marie TZIRANI |

Directorate A

Personnel

Philippe PETIT-LAURENT

Adviser

Rolf TIMANS

Adviser (relations between administrative and research staff)

Michel STAVAUX

1. Legal coordination

Nassos CHRISTOYANNOPOULOS

Deputy Head of Unit

Benoît LIGER

2. Training

Klaus-Otto NASS

– Application of the new policy to all categories and services¹

Roger VANCAMPENHOUT

3. Planning and allocation of in-house and outside staff

Costanza ADINOLFI

Deputy Head of Unit

Philippe TAVERNE

4. Resource management instruments

Nigel EVANS

5. Structure, A and LA staff and seconded national experts

Raffaele LIBERALI

Deputy Head of Unit

Rosario PEREZ-VILLANUEVA

6. B, C and D staff

Dominique AUJEAN

7. Recruitment

...

Adviser (selection boards)

Paul GIBSON

– Open competitions (reserve)

Javier MONTERO

– Internal competitions, other competitions and external selection procedures

Paolo MILLICH

¹ In conjunction with Unit TS-GLM-6.

Directorate B

Rights and obligations

Hugh RICHARDSON

Adviser

Bjorn PETERSEN

– **Rules on remuneration**

Jean-Pierre GRILLO

1. **Welfare policy**

Alexandra CAS GRANJE

Deputy Head of Unit

Gülperi VURAL

2. **Rights and obligations, discipline and complaints**

Hans JENSEN

3. **Administration of individual rights**

Gérard RIJSSENBEEK

Deputy Head of Unit

Victor HAUWAERT

4. **Remunerations and reimbursement of expenses**

Roberto CAPOGROSSI

5. **Sickness and accident insurance**

Anthony CASTON

Deputy Head of Unit

Maurizio MANCINI

6. **Pensions and relations with former staff**

Marinus DE GRAAFF

7. **Ispra: individual rights, sickness fund, social activities and legal matters ¹**

Mariadelaide FRANCHI

Medical services ²

– **Brussels**

Dr Nicolas HOFFMANN

– **Luxembourg**

Dr André HEISBOURG

– **Ispra**

Dr Massimo GIUBILEO

– **Health and Safety at work ²**

Carlos FARIA

Directorate C

Administration

Maria Pia FILIPPONE

Adviser (Architect)

Ernest FERGUSON

1. **Buildings policy — Options and contracts**

John MALLETT

2. **Internal management, buildings maintenance and telecommunications**

Richard WEBER

¹ I-21020 Ispra (Varèse)
Tel. (39-332) 78 91 11; fax (39-332) 78 96 75
Telex 38 00 42/38 00 58 EUR-I

² Under the authority of the Director-General or Deputy Director-General. The Director of Directorate B is responsible for internal administrative and financial management.

3. Procurement, supplies and office automation

Deputy Head of Unit

4. House services

5. Reproduction workshops

Hans BERNSTEIN

Willy WIJNS

Pierre RAVIER

Riccardo MOZZANICA

Directorate DAD¹

Administration of Delegations and Information Offices

Marc DELAUCHE

Advisers

Hugo CASAER

Jean VAN DE CALSEYDE

1. General matters

...

2. Personnel

Jaime CAVANILLAS Y JUNQUERA

3. Systems

Alain BIRON

4. Infrastructure

Jean-Marie COUSIN

Deputy Head of Unit

Agnès DEMASSIEUX

5. Finance

Alexander ROEPKE

6. Information Offices

Giuseppe ROSIN

¹ Provisional organization plan.

Audiovisual Media, Information, Communication and Culture

Rue de la Loi 200, B-1049 Bruxelles
Wetstraat 200, B-1049 Brussel

Tel. 235 11 11/299 11 11
Telex 21877 COMEU B

Director-General Colette FLESCHE

Assistant to Director-General David WALKER

Administrative unit

Head

See Annexes I and II for the offices in the Member States and in Switzerland and for the information services in the external delegations.

Reporting direct to the Director-General

1. Planning, budgets, finance; Commission's priority information programme relations with Parliament ¹ Robert COX

Directorate A

Audiovisual media

...

Adviser

Jens SIEMERS

– Audiovisual production, radio, and television news ² Nicole CAUCHIE

1. Coordination of audiovisual policy and relations with audiovisual Eureka and non-member countries Gregory PAULGER

Deputy Head of Unit

...

2. Support activities for the programme industry

...

3. Audiovisual market analyses and forecasts; forward studies

Mariano MAGGIORE

¹ The priority information programme is placed under the direct authority of the Director of Directorate B.

² In conjunction with Directorate B.

Information	Niels THØGERSEN
Library	Eric GASKELL
Staff information	Philippe LOIR
– European Commission Communications Office (ECCO) and relations with offices ¹	Henk BEEREBOOM
– Political reports	Camille BECKER
– Surveys, research and analyses	Karlheinz REIF
1. Single market	William MARTIN
– Internal market	...
– New technologies	André JACQUOT
– Monetary matters	Marlène RUSESCU
2. Trade unions and social affairs	German DIAZ FANDOS
– Flanking policy and the social dimension ²	Franco CHITTOLINA
3. Europe in the world: developing countries	Hubert FERRATON
4. Europe in the world: industrialized countries and Central and Eastern Europe ³	Robert JARRETT
5. Publications	Guillaume MULLER
Deputy Head of Unit	Peter KOOF
6. Documentation	Neville KEERY
– Informatics	Anne-Marie NANTERMOZ

¹ Annexes I and II list the Commission's offices in the Community and the information offices in the external delegations.

² In conjunction with Unit X.B.1.

³ Including the European Community visitors' programme (ECVP), operated jointly with Parliament.

Directorate C

Culture, communication and people's Europe

1. Culture

2. People's Europe: coordination and youth activities

Deputy Head of Unit

3. People's Europe: information for women

4. People's Europe: information campaigns, public awareness and sport

5. People's Europe: rural society and the environment

6. Relations with higher education establishments and research institutes

7. Visits, conferences, publicity and activities for journalists

– Schuman Centre

8. Fairs and exhibitions

Marco PICCAROLO

Enrica VARESE

...

Egon HEINRICH

Fausta DESHORMES

Gian Pietro FONTANA RAVA

Claudio GUIDA

Jacqueline LASTENOUSE

...

Livio MISSIR DI LUSIGNANO

Guy SIMON

Office of the Commissioner-General for the Seville Universal Exposition

Deputy Commissioner-General

Guy SIMON

Environment, Nuclear Safety and Civil Protection

Rue de la Loi 200, B-1049 Bruxelles
Wetstraat 200, B-1049 Brussel

Tel. 235 11 11/299 11 11
Telex 21877 COMEU B

Bâtiment Jean Monnet
Rue Alcide De Gasperi
L-2920 Luxembourg

Tel. 430 11
Telex 3423/3446/3476 COMEUR LU

Director-General	Laurens Jan BRINKHORST
Deputy Director-General	...
Adviser (general affairs)	Robert HULL
Assistant to Director-General	Jacqueline COÉFFARD

Administrative unit

Head

Reporting direct to the Director-General

- | | |
|---|------------------------|
| 1. Legal affairs and application of Community law | Ludwig KRÄMER |
| 2. Relations with other institutions and the European Environment Agency ¹ | Reinhilde LAMBERT |
| 3. Finance and contracts | Jan Julius GROENENDAAL |

Directorate A

Nuclear safety, industry and the environment, and civil protection

- | | |
|--|-------------------------|
| | Edward BENNETT |
| 1. Radiation protection ² | Hans ERISKAT |
| – Environmental monitoring and inspection | Félix LUYKX |
| 2. Environmental control of products, industrial installations and biotechnology | Goffredo DEL BINO |
| – Classification of products | Klaus KRISOR |
| 3. Emissions from industrial installations and products | Peter STIEF-TAUCH |
| 4. Waste management policy | Eusebio MURILLO-MATILLA |
| 5. Civil protection | Alessandro BARISICH |

¹ Once the agency has been established. During the transitional period, a task force will be responsible for setting up the Agency.

² Jean Monnet Building, rue Alcide De Gasperi, L-2920 Luxembourg. This unit has an office in Brussels.

Directorate B

Environment quality and natural resources

1. Water protection, coastal zones, environment and tourism
 - Coastal zones and tourism
2. Nature protection and soil conservation
 - Environment and agriculture
3. Urban environment: air quality, transport and noise
4. Global environment: climate change, geosphere and biosphere

Jørgen HENNINGSEN

Vladimiro MANDL

Robert KREMER

Claus STUFFMANN

Anastassios NYCHAS

Prudencio PERERA MANZANEDO

Guy CORCELLE

Directorate C

Environmental instruments and international affairs

Adviser (research and development)

Ranieri DI CARPEGNA

Pierre BONNET

Adviser

...

1. International affairs
2. Management and coordination of financial instruments in the environment field, programming and emergency aid
3. Economic aspects
4. Communication and training
 - Environment and education

Margaret BRUSASCO

Claude PLEINEVAUX

Gunter SCHNEIDER

Hans JANKOWSKI

...

Science, Research and Development

Rue de la Loi 200, B-1049 Bruxelles
Wetstraat 200, B-1049 Brussel

Tel. 235 11 11/299 11 11
Telex 21877 COMEU B

Director-General	Paolo FASELLA
Adviser	Umberto FINZI
Adviser (press and scientific and technical information)	Otto von SCHWERIN
Assistant	...
Director-General of the JRC (see JRC) Deputy Director-General (Directorate D)	Jean-Pierre CONTZEN
Deputy Director-General (Directorates C, E, F and the fusion programme)	Hendrik TENT
Chief Adviser	Manfredo MACIOTI
Programme Coordinator	Walter SCHÄFER

Administrative unit

Head

Directorate A

Scientific and technological policy	Jean GABOLDE
1. Framework programme: overall formulation of scientific and technological policy	Win VAN DEELEN
Adviser	Richard ESCRITT
2. Coordination of scientific and technological policies of Member States, and Crest	...
3. Researchers' Europe, and integration with other Community policies	Michel PAILLON
4. Interinstitutional relations	Christian FISCHER-DIESKAU

Directorate B

Means of actions

Rainer GEROLD

Adviser

José ELIZALDE

1. Budget policy and management, financial coordination and Court of Auditors

Jean-Claude BROUWERS

Adviser (budgetary planning and monitoring of the framework programme)

Carla TAMAGNINI-MONGINI

2. R&TD contract policy and management

Manfred BAUER

– Belgian, Danish, German, Greek, Italian, Dutch, and non-Community European contracts; support and data processing

...

– Spanish, French, Irish, Portuguese, UK and non-European contracts; standard contracts and procedures

Roderick HURST

3. Personnel, data processing and coordination

Rocco TANZILLI

Directorate C

Technological research

Arturo GARCÍA ARROYO

Adviser (Brite-Euram coordination)

...

1. Development and application of advanced technology

David MILES

– Irdac

Hartwig BENZLER

2. Production and materials technologies

Ezio ANDRETA

3. Materials research

...

4. Technical research (steel)

...

5. Mineral raw materials

Matteo DONATO

6. Community Bureau of Reference (BCR) (metrology and reference materials)

Hubert MARCHANDISE

Directorate D

Nuclear safety research

- | | |
|--|---|
| 1. Nuclear plant safety | Sergio FINZI
Emilio Manuel LOPEZ-MENCHERO
ORDÓÑEZ |
| 2. Radioactive waste and fuel cycle | Serge ORLOWSKI |
| 3. Radiation protection | Jaak SINNAEVE |
| – Radiation biology and health effects | Kenneth CHADWICK |
| – Radiation risk evaluation and radioecology | Jaak SINNAEVE |

Directorate E

Environment and non-nuclear energy sources

- | | |
|--|----------------------------------|
| 1. Environment and waste recycling | ... |
| Adviser | Heinrich OTT
Alexis JACQUEMIN |
| 2. Climatology and natural hazards | Roberto FANTECHI |
| 3. Renewable energy sources | Wolfgang PALZ |
| 4. Geothermal energy | Karel LOUWRIER |
| 5. Rational energy use and energy systems analysis | ... |
| Adviser | Jean BOISSONNAS |
| 6. Advanced fuel technology | ... |

Directorate F

Biology

- | | |
|---|---------------------------|
| 1. CUBE (Concertation Unit for Biotechnology in Europe) | ... |
| | Mark CANTLEY |
| 2. Biotechnology | Jean-Dreux de NETTANCOURT |
| 3. Agro-industrial research | Per Finn REXEN |
| 4. Biomass | Giuliano GRASSI |
| 5. Renewable raw materials (timber) | ... |
| 6. Medical research | Anthony DICKENS |

Directorate G

Scientific and technical cooperation with non-member countries

...

Adviser

...

1. Scientific and technical cooperation with the EFTA countries, and COST
2. Eureka
3. Bilateral and multilateral scientific and technical cooperation with industrialized countries (other than EFTA)
4. Scientific and technical cooperation with developing countries

Arno KLOSE
Nicholas NEWMAN

Giorgio BOGGIO

Jacques M. SANT'ANA CALAZANS

Directorate H

Science and technology policy support

Herbert ALLGEIER

Adviser

Michel POIREAU

1. Development of scientific and technical cooperation and exchanges
 - Support for researchers and training
2. Strategic analysis of science and technology (SAST)
3. Science and technology forecasting (FAST)
4. Evaluation of R&D programmes (Spear)
5. Espace: strategy and coordination

Louis BELLEMIN
Alessandro POZZO
...
Riccardo PETRELLA
Luigi MASSIMO
Isi SARAGOSSI

Fusion programme

Charles MAISONNIER

Advisers

Ernesto CANOBBIO
Pascal LALLIA

– Headquarters

1. Physics
2. Technology
3. Management of associations

Hardo BRUHNS
Janos DARVAS
Peter KIND

– Associations

Ignazio FIDONE

...

– NET

Folker ENGELMANN

– JET Joint enterprise

Director

Paul-Henri REBUT

Deputy Directors

Martin KEILHACKER
Jean-Pierre POFPE

Joint Research Centre

Directorate-General

Director-General

Adviser hors classe

Adviser

Adviser (relations with the Board of Governors)

Budget coordinator

Assistant to Director-General

Brussels

Jean-Pierre CONTZEN

George Robert BISHOP

Piedad GARCÍA DE LA RASILLA Y DE PINEDA

Samuel LLOYD

Michel GRIN

Gisèle VANWERT

Programmes Directorate

Director

Security Officer (Engineering)

- Coordination of scientific activities
- Interinstitutional relations
- General planning
- Marketing and utilization of research results
- Space applications

Brussels

Hans Jørgen HELMS

Marcello BRESESTI

François LAFONTAINE

Reinhold HACK

Roberto CUNIBERTI

Ettore CARUSO

Anver GHAZI

JRC Administration Directorate

Director

Adviser

- Human resources
- Analytical accounting and management of central services
- Contracts
- Infrastructure, Ispra site
- Radiation protection, Ispra site
- Public relations, Ispra
- Central workshop, Ispra
- Vocational training school, Ispra
- Documentation and publications
- Security

Ispra

...

Gilles NULLENS

Bernard CHAMBAUD

...

Michèle ACTIS-DATO

Alberto AGAZZI

Argeo BENCO

Emanuela ROSSI

Learco DI PIAZZA

Michel LE DET

Mary CONNOLLY

Domenico SEVI

Central Bureau for Nuclear Measurements

Director

- Nuclear physics and measurements
- Reference materials
- Personnel, administration and infrastructure

Geel

- Werner MÜLLER
- Achiel DE RUYTTER
- Richard LESSER
- Michel FOUCAULT

Institute for Transuranium Elements

Director

Adviser
(Deputy Director)

Adviser
(programmes)

- Application of physics to technology
- Applied physics
- Nuclear technology
- Nuclear chemistry
- Actinides
- Personnel and administration
- Radiation protection
- Technical services

Karlsruhe

- Jacobus VAN GEEL
- Jean FUGER
- Hans-Eberhard SCHMIDT
- Michel COQUERELLE
- Hans Joachim MATZKE
- Karl Ernst RICHTER
- Lothar KOCH
- Ulrich G. BENEDICT
- Paul BLAES
- Klaas BUIJS
- Gérard SAMSEL

Institute for Advanced Materials

Director

Adviser

- High-flux reactor
- Characterization of materials
- Materials engineering
- Materials reliability and performance
- Non-destructive testing and instrumentation
- Functional materials and cyclotron
- Personnel and administration (Institute) and infrastructure (Petten site)

Petten and Ispra

- Ernest Demetrios HONDROS
- Walter KLEY
- Jürgen AHLF
- Marcel VAN DE VOORDE
- Herman KRÖCKEL a.i.
- Peter SCHILLER
- Pierre JEHENSON
- Livio MANES
- Abraham BAHBOUT

Institute for Systems Engineering and Information Technology

Ispira

Director

Robert William WITTY

Head of Unit
(Deputy Director)

Giuseppe VOLTA

Adviser
(thermonuclear fusion)

Giampaolo CASINI

Adviser

Jean-Pierre AUBINEAU

- Systems engineering and reliability
- Reference methods and measurements for non-nuclear energy sources
- Control of fissile materials
- Information technology
- Advanced energy systems

Giuseppe VOLTA
Eric ARANOVITCH
Marc CUYPERS

...

...

Institute for the Environment

Ispira

Director

Friedrich GEISS

Head of Unit
(Deputy Director)

Bruno VERSINO

- Administration and technical services
- Atmospheric physics
- Atmospheric chemistry
- Atmosphere/biosphere interactions
- Environmental data processing
- Chemicals in the environment: waste, soil and water
- Chemicals in the environment: life sciences
- Chemicals in the environment: indoor pollution
- Analysis of foodstuffs and medicinal products and consumer protection
- European Centre for the Validation of Alternative Methods (ECVAM)

...
Francesco GIRARDI
...
Bruno VERSINO
...
Sergio FACCHETTI
...
...
...

Institute for Remote-Sensing Applications

Director

- Cartography and environmental modelling
- Agricultural information systems
- Monitoring of tropical vegetation
- Marine environment
- Advanced techniques

Institute for Safety Technology

Director

- Thermodynamics
- Process engineering
- Applied mechanics
- In-pile experiments
- Nuclear fuel cycle
- Nuclear experiments

Institute for Prospective Technological Studies

Director

- Studies and reviews and network coordination

Ispira

Raymond KLERSY

Jacques MEGIER

Jean MEYER-ROUX

Jean-Paul MALINGREAU

...

Alois SIEBER

Ispira

Helmut HOLTBECKER

Paola FASOLI

Claus BUSSE

Jean-Michel DONEA

Peter VON DER HARDT

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Deputy Director-General (Luxembourg departments)	Vicente PARAJÓN COLLADA
Adviser hors classe	Joan MAJÓ CRUZATE
Assistant to Director-General	Alain SERVANTIE
Assistant to Deputy Director-General	Serge LUSTAC
– Information technology aspects:	
Brussels	...
Luxembourg	Anthony DUNNING

Administrative unit

Head

1. Strategic and general economic aspects of programmes, technology watch and liaison with Eureka

Michel CATINAT

Directorate A

Information technology and Esprit

Jean-Marie CADIOU

Chief Adviser

Giulio Cesare GRATA

– General aspects and coordination

Claude OUANNES

1. Strategy and evaluation

Horst FORSTER

2. Coordination of programme operations and infrastructure

Horst HÜNKE

– Coordination of operations

Anthony KNOTT

– Networks

Jan ROUKENS

– Esprit Information Desk

Ian Thomas COLLISSON

3. Microelectronics	Giulio Cesare GRATA
Deputy Head of Unit	Marcel HUGEN
– VLSI design and manufacture	John TSALAS
– VLSI technology	...
4. Software and advanced information processing	David TALBOT
Deputy Head of Unit	Jean-François OMNES
5. Office systems	Attilio STAJANO
Deputy Head of Unit	Rosalie ZOBEL
6. Computer integrated manufacturing	Patricia Mac CONAILL
Deputy Head of Unit	Ramon HÄNDLER MAS
7. Basic research and scientific liaison on IT	George METAKIDES

Directorate B

Information industry and market

	Frans de BRUINE
1. Information services market policy	Wolfgang HUBER
Deputy Head of Unit	...
– Monitoring, analysis and market projections	Hans-Juergen WESTHOFF
– Promotion of electronic information services	Axel SZAUER
– Legal aspects of information technology and information services	George PAPAPAVLOU
2. Pilot projects and demonstrations	Günter STEVEN
– Development of new business information systems	Piet VAN VELZE
– Interfaces between new technologies and business information services	Giorgio TREVISAN
3. Information and communications technologies applied to libraries	Ariane ILJON
– Development of computerized resources for libraries	...

- | | |
|---|-----------------------|
| 4. Language processing and Systran applications | Léon ROLLING |
| 5. Research and development in advanced translation (Eurotra) | Sergei PERSCHKE |
| – Administration of Eurotra programme | José GASSET COLLANTES |

Directorate C

Exploitation of research and technological development, technology transfer and innovation

- | | |
|--|---------------------|
| 1. Strategic aspects of innovation and exploitation of research and technological development, and intellectual property | Albert STRUB |
| – Patents and intellectual property | Bruce GOODMAN |
| 2. Promoting exploitation of Community research and technological development | Henning BANK |
| – Evaluation of results | Jean-Noël DURVY |
| – Specific measures for the exploitation of results | Jorge ALVES |
| 3. Dissemination of scientific and technical knowledge | Frank ENGELS |
| – Dissemination via computer networks | Mario BELLARDINELLI |
| – Publications and other means of dissemination | Bernd NIESSEN |
| 4. Innovation and technology transfer | Edward PHILLIPS |
| – Specific technology transfer projects | Robin MIEGE |
| – Support networks for innovation and technology transfer | ... |
| | ... |

Directorate D

Telecommunications policy

- | | |
|---|----------------------|
| Adviser
(coordination of Directorate activities) | Pieter WELTEVREDEN |
| 1. Telecommunications market | Christian GARRIC |
| Deputy Head of Unit | Jean-Pierre VALENTIN |
| – COST projects on telecommunications | Egidio BALLABIO |
| – Network equipment market | ... |
| – Administrative aspects | Pierre PICARD |

2. Regulations, analyses and studies	Herbert UNGERER
– Regulations on access to networks	Cor BERBEN
3. Space and regional telecommunications and posts	Fernando TOLEDANO GASCA
Deputy Head of Unit	Timothy HOWELL
4. Relationship between telecommunications and broadcasting	Eamon LALOR
– HDTV	Claude TAHIR
5. Electronic data interchange (notably implementation of Tedis, Caddia and Insis programmes)	Émile PEETERS

Directorate E

General matters

	Michael HARDY
1. Interinstitutional relations, budget and contracts ¹	Claude GEWISS
– Relations with Parliament and the Economic and Social Committee	...
– Budget and finance	...
– General aspects of contract management	Milly ZOURABICHVILI
2. Personnel and administration ¹	Giangaleazzo CAIROLI
3. Technological, economic and international aspects, bilateral and multilateral cooperation	Christopher WILKINSON
– Cooperation with industrialized countries and international organizations	Bernard LIBERTALIS
– Cooperation with industrializing and developing countries	...
4. Standards and type-approval in the field of electronics, information technology and telecommunications	Michel AUDOUX
5. Information, documentation and public relations	Jean SIOTIS
6. Coordination and evaluation; liaison with the Council	Pierre BOCKSTAEI
– Coordination of relations with Commission departments	Richard NOBBS

¹ Part of this unit is located in Luxembourg.

Directorate F

RACE programme and development of advanced telematics services

- | | |
|--|------------------------|
| – Coordination of operations | Roland HÜBER |
| – Analysis of requirements and preparation of programmes | Barry O'SHEA |
| | ... |
| 1. Development and implementation strategies for integrated broadband communications | Roger GOURVES |
| 2. Telecommunications technologies | Spyros KONIDARIS |
| 3. Integration of services and telecommunications systems engineering | Franco BIGI |
| 4. Information and telecommunications technologies applied to education — Delta programme | Luis RODRÍGUEZ ROSELLÓ |
| Deputy Head of Unit | Michael W. ROGERS |
| 5. Information technologies and telecommunications applied to road transport — Drive programme | ... |
| Deputy Head of Unit | Fotis KARAMITSOS |
| 6. Information and telecommunications technologies applied to health — AIM programme | Niels ROSSING |
| Deputy Head of Unit | ... |

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Director-General	José ALMEIDA SERRA
Chief Adviser	...
Adviser	...
Assistant to Director-General	Hubert ONIDI

Administrative unit	Head
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Reporting direct to the Director-General

1. Legislation, legal matters and periodic instruments	Christoph NORDMANN
– Legislation and periodic instruments	Bevis CLARKE-SMITH
– Infringements and State aid	José CANDELA CASTILLO
2. Task force: 1991 Report	Laurent VAN DEPOELE

Directorate A

General and budgetary matters	...
1. Relations with other institutions, the Advisory Committee and non-governmental and trade organizations	Michel LEGOUGNE
2. Budgetary and financial matters	Brendan SINNOTT
– Budgetary matters	...
– Financial implementation	...
3. Fisheries economics	Ole TOUGAARD
– Studies, analysis and publications	...
– Informatics	...

Directorate B

External resources and markets

	Manuel ARNAL MONREAL
1. Baltic, North Atlantic and North Pacific	Henrik SCHMIEGELOW
2. South Atlantic, South Pacific and Indian Ocean	Roland JUIF
3. Latin America, Antarctic and Mediterranean	Edward SPENCER
4. Markets, commercial and customs matters	Serge BESLIER
Deputy Head of Unit	Baudouin SURY

Directorate C

Internal resources and conservation policy

	Alain LAUREC
1. Conservation	David William ARMSTRONG
2. Research and scientific analysis	...
3. Monitoring, inspection and licences	...
Deputy Head of Unit	François BEULLENS

Directorate D

Structures

	Emilio MASTRACCHIO
– Horizontal aspects of structural operations and German unification	Albert HÜCHTKER
– Social aspects and integration of the common fisheries policy into the structural Funds	Jean-Paul REPUSSARD
1. Fleet	...
2. Processing and marketing of fishery products	François BENDA
3. Aquaculture, equipment and infrastructure	Constantin VAMVAKAS

Financial Institutions and Company Law

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Director-General

Geoffrey FITCHEW

Assistant to Director-General
(also responsible for coordination with the European Parliament)

Martin POWER

Administrative unit

Head

Reporting direct to the Director-General

1. Application and implementation of legislation

Peter TROBERG

Directorate A

Financial institutions

Jean-Pierre FEVRE

1. Banks and financial establishments

Paolo CLAROTTI

Deputy Head of Unit

Udo BADER

2. Insurance and pension funds

Humbert DRABBE

Deputy Head of Unit

Guy LEVIE

3. Stock exchanges and securities

José María FOMBELLIDA PRIETO

4. International matters and economic aspects

Ian WILKINSON

Company law, company and capital movements taxation

Advisers

1. Company taxation and other direct taxation; capital duty; taxes on transactions in securities
2. Company law, industrial democracy and accounting standards
 - Company law
 - Accounting standards
3. Multinationals, groups of companies and the European company

Robert GOERGEN

Nicolaos RODIOS

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...

Gisbert WOLFF

Giuseppe DI MARCO

Karel VAN HULLE

Françoise BLANQUET

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Director-General

Eneko LANDÁBURU ILLARRAMENDI

Assistants to Director-General

Philippe BURGHELLE-VERNET

Ann D'HAEN

Administrative unit

Head

Reporting direct to the Director-General

Internal coordination and cohesion of operations

Carmelo MESSINA

– Coordination of Community support frameworks, types of assistance and monitoring; coordination of studies and technical assistance

Jean-Marie SEYLER

– Coordination of relations with the other structural Funds of the EIB; coordination of IMPs and integrated approach operations

...

– Techniques for local development

Thomas MULCAHY

Directorate A

Formulation and launching of regional policies

...

1. Formulation of regional policies and guidelines (Objectives 1, 2 and 5b); regional planning and cross-border cooperation; Consultative Council of Regional and Local Authorities¹

Marios CAMHIS

2. Regional impact of national and Community policies; preparation of Commission initiatives

Robert SHOTTON

Deputy Head of Unit

Guy DURAND

3. Analysis of the socio-economic situation of the regions and periodic report; eligibility for assistance of regions or areas

Leo KOWALSKI

¹ The Consultative Council is under the direct authority of the Director of Directorate A.

Directorate B

Operations in regions whose development is lagging behind (Objective 1): Greece, Ireland, Northern Ireland and Portugal

	Sandro GAUDENZI
1. Greek regions	Rory Mc KENNA
2. Regions of Ireland and Northern Ireland	Esben POULSEN
3. Portuguese regions	Manfred BESCHEL

Directorate C

Operations in regions whose development is lagging behind (Objective 1): Spain, France and Italy

	Rosario SOLIMA
1. Spain: Andalucía, Asturias, Castilla y León, Castilla-La Mancha, Ceuta y Melilla, Comunidad Valenciana, Extremadura, Galicia, Canarias and Murcia	Claude ANDRÉ
Deputy Head of Unit	José GONZÁLEZ VALLVÉ
2. France: Overseas departments, Corsica and other IMP regions	Brian PHILLIPS
3. Italy: Abruzzi, Basilicata, Calabria, Campania, Molise, Puglia, Sardegna, Sicilia and other IMP regions	José PALMA ANDRÉS
Deputy Head of Unit	Quinto CIARDELLI

Directorate D

Operations in regions affected by industrial decline (Objective 2); in rural areas (Objective 5b) and in the five new German Länder; ECSC conversion measures

	Graham MEADOWS
Adviser	...
1. Denmark, France, Italy and United Kingdom	Maria SAVVAIDES-POLYZOU
2. Germany, Belgium, Spain, Luxembourg, Netherlands; areas designated for ECSC conversion measures	Kurt-Peter HÖTTE
3. Rural areas (Objective 5b)	Guido BERNARDINI

Directorate E

Financial management and communication

Adviser (secretariat of the Advisory Committee for Objectives 1 and 2, decision-making procedures and reports)

1. Financial management, monitoring and ex-post evaluation
2. Information and relations with Parliament and other institutions
Deputy Head of Unit
3. Computerization and training

John PEARSON

Sergio DOTTO

Jaime GARCÍA LOMBARDEO

Jean-Pierre BERG

...

Alain ROGGERI

Directorate-General XVII

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Deputy Director-General (Directorates B and D and Unit A.3)	Clive JONES
Director (coordination of nuclear energy matters)	Fabrizio CACCIA DOMINIONI
Chief Adviser	Robert DE BAUW
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Assistant to Director-General	Panayotis CARVOUNIS
Contracts and management of resources ¹	Rolf MEIJER
Deputy Head of Unit	Maurice GODELLE

Administrative unit

Head

Brussels

Task force, reporting direct to the Director-General

Community integration

Nicholas ARGYRIS

1. Completion of the internal market

Hans-Ulrich BEELITZ

2. Accompanying measures

Giorgio GERINI

¹ Also responsible for 'Personnel and administration' in DG XVII.

Directorate A

Energy policy

1. Policymaking

Deputy Head of Unit

- Energy cooperation with Central and Eastern Europe and the ex-Soviet Union

2. Analyses and forecasts

- Energy and the environment

3. Energy planning

Jean-Claude GUIBAL

Christian WAETERLOOS

René LERAY

Patrick LAMBERT

Kevin LEYDON

Peter FAROSS

Kurt JUUL

Directorate B

Industries and markets I: Fossil fuels

1. Solid fuels

2. Oil and natural gas

Deputy Head of Unit

José SIERRA

Christian CLEUTINX

Johannes MATERS

Jacques MICHAUX

Directorate C

Industries and markets II: Non-fossil energy

Adviser

1. Electricity

2. New and renewable sources of energy (NRSE) and rational use of energy (RUE)

3. Nuclear energy

4. Nuclear conventions

Fabrizio CACCIA DOMINIONI

Jean-Claude CHARRAULT

Friedrich KINDERMANN

Armand COLLING

Jean-Claude CHARRAULT

Roger BUSBY

Directorate D

Energy technology

1. Strategy, dissemination, evaluation

2. Programme management 1

3. Programme management 2

Rolf MEIJER a.i.

Hans-Eike von SCHOLZ

Pablo FERNÁNDEZ RUIZ

Enzo MILLICH

Luxembourg

Directorate E

Euratom safeguards	Wilhelm GMELIN
Adviser	Bernard MATH
1. Inspection 1	Stephen KAISER
– Inspection A	Hans-J. ARENZ
– Inspection B	Augusto BONUCCI
– Inspection C	Herman NACKAERTS
2. Inspection 2	Gaston LANDRESSE
– Inspection A	David BACON
– Inspection B	Jean-Christophe SAGLINI
– Inspection C	Stamatios TSALAS
3. Accounting and auditing	Elio BEVERE
– Accounting and external commitments	José SANTOS BENTO
– Data evaluation	Rudolf HAAS
4. Basic concepts	Winfried KLOECKNER
– Basic concepts and external relations	Roland SCHENKEL
– Logistics	Peter CHARE
5. Data processing	Heinrich KSCHWENDT
– Software	Jean-François BLEROT

Directorate-General XVIII
Credit and Investments

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Chief Adviser ¹	Antoine VAN GOETHEM
Advisers	Mario CERVINO Bernard ZAMARON
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Administrative unit	Head
---------------------	------

Reporting direct to the Director-General

1. Research and new financial techniques	Jean-Marie MAGNETTE
2. Internal audit	Michel HERVE

Directorate A

Finances and accounting	...
1. Borrowings and market assessment	Antoine Albert BLOCH
2. Levy, fines, guarantees and implementing measures	Robert VAN DER STAR
3. Treasury management — receipts and payments	James McGING

Directorate B

Investments and loans	Dieter ENGEL
1. Opinions on investments and surveys	Enrique JUARISTI MARTÍNEZ
2. Loans — Research and negotiation	Jean-Claude SCHUTZ
3. Loans — Legal and administrative aspects	...
4. Monitoring loans	Luis RITTO

¹ Seconded to the European Bank for Reconstruction and Development as Director.

Directorate-General XIX

Budgets

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Deputy Director-General	...
Advisers	Andrea BRUNOTTI
	...
Assistants to Director-General	Jean-Pierre VANDERSTEEN
	Gerhard SABATHIL

Administrative unit	Head
1. Relations with Parliament, the Court of Auditors and the Member States	Fritz BRÜCHERT
Deputy Head of Unit	
Relations with Parliament's committees	Johannes TAK
<i>Directorate A</i>	
Expenditure	Peter ZANGL
1. Budget forecasts and overview; economic and financial assessment	Jean-Pierre BACHE
2. Establishment of the budget	Walter DEFFAA
3. Structural Funds	Raoul PRADO
4. EAGGF Guarantee Section	Jean-Claude THEBAULT
5. Research	Gordon CLARK
6. Administrative appropriations	Joseph GOEPP
7. Cooperation with the non-member countries, and ECSC	David WYLLIE

Directorate B

Resources

	Isabella VENTURA
1. Financial perspective and budgetary aspects of borrowing policy	Christopher BOYD
2. Forecasting and management of revenue	André LEMOINE
3. Coordination of the control of resources	Tristano GAMBINI
Deputy Head of Unit	Irène SAMARTZI
– Control of traditional own resources (customs duties and agricultural levies)	Irène SAMARTZI
– Control of national VAT bases	...
4. Own resources: fraud prevention and application of rules	Antonio DE LECEA
– Application of rules	Gabriel RAMSTEIN

Directorate C

Budget execution

	John EDSBERG Accounting Officer of the Commission
1. Financial regulations and streamlining of procedures	Aldo PERRON
– Streamlining of procedures	...
– Debt recovery	Alfredo SILVESTRI
2. Budget accounting	Cándido RODRÍGUEZ MAROTO
3. Accounting and budget execution	Rodney CLEMENTS
– Joint Research Centre accounts ¹	Guy MOTTARD
4. Cash office and treasury management	Basil HOLDER ²

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² Also responsible for Luxembourg cash office.

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Director-General
(Financial Controller)

Lucien de MOOR

Assistant to Director-General

Jorge DE OLIVEIRA E SOUSA

Administrative unit

Head

Reporting direct to the Director-General

1. Monitoring of frauds and irregularities

Michel MYTTENAERE

Deputy Head of Unit

Jorgen OLSEN

2. Internal audit

...

Directorate A

Control of administrative, research, energy and industrial expenditure; methods; control of accounting; Sincom

Jürgen SCHÜLER

1. Control of personnel and administrative expenditure, study contracts, ACPC, subsidies, and DAD and offices' expenditure

Jean LEFEUVRE

Deputy Head of Unit

...

– Legal and Staff Regulations matters

Reiner RENZ

– Offices and DAD

...

2. Control of expenditure in the industrial, energy, environment, research and transport sectors, and of SOEC and Consumer Policy Service expenditure

Ricardo GARCÍA AYALA

Deputy Head of Unit

Hugo SCHURMANS

- | | |
|--|------------------|
| 3. Control of Office for Official Publications and expenditure managed in Luxembourg ¹ | Hubert SCHULTE |
| 4. Control of Joint Research Centre, Ispra ² | ... |
| 5. Control of accounting; methods; financial regulations; planning of controls; relations with Budgetary Control Committee and Court of Auditors | Dirk HARTKAMP |
| Deputy Head of Unit | ... |
| 6. Implementation and management of Sincom | Gilbert FLAMBEAU |
| – Management | ... |

Directorate B

Control of flanking policies (ERDF, ESF, EAGGF Guidance Section), IMPs, borrowing and lending operations, financial engineering and movement of funds; cost-effectiveness and cost-benefit analysis

Alan PRATLEY
Deputy Financial Controller

- | | |
|--|-------------------------|
| 1. Control of EAGGF Guidance Section and fisheries | Marcus McINERNEY |
| Deputy Head of Unit | Cristobal BURGOS ALONSO |
| – Control of fisheries | ... |
| 2. Control of social expenditure | Oswald VAN DER JEUGHT |
| Deputy Head of Unit | Lucio BATTISTOTI |
| 3. Control of regional expenditure and IMPs | Gommaar van der AUWERA |
| Deputy Head of Unit | Claire MAGNANT |
| – Control of IMPs | Fortunato BUDA |

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4. Control of borrowing and lending operations, financial engineering and movements of funds; coordination of control of structural Funds

Deputy Head of Unit

Jean-Jacques CHAMLA

Alexander MAGNUS

5. Cost-effectiveness and cost-benefit studies

Apostolos BLETSAS

Directorate C

Control of revenue; control of EAGGF Guarantee Section, cooperation and food aid expenditure

Francesco de ANGELIS

Adviser

...

1. Control of EAGGF Guarantee Section

...

Deputy Head of Unit

Manuel RODRIGUES

2. Control of revenue; taxation and customs matters

Giorgio MAMBERTO a.i.

Deputy Head of Unit

Giorgio MAMBERTO

3. Control of cooperation and food aid expenditure

Jürgen ANDERMANN

Deputy Head of Unit

José Luis LÓPEZ PEREIRA

Customs and Indirect Taxation

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Director-General	Peter WILMOTT
Adviser (information programme for 1992)	Léon GORDON
Assistant	Martine MATEO

Administrative unit	Head
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Task Force on Statutory Contributions and Charges ¹	Bernard GRAND
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Reporting direct to the Director-General

Enforcement of Community provisions	Giancarlo ROMOLI-VENTURI
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Directorate A

General matters	Daniel PIERRU
1. Computerization and data processing	Maurice WALKER
2. Prevention and prosecution of fraud	Pierre FAUCHERAND
3. International matters	Alberto OYARZABAL LECUONA
4. Training policy	Massimo GIFFONI

¹ Reporting direct to Mrs Scrivener.

Directorate B

Customs

1. Circulation of goods
2. Origin of goods
3. General customs legislation
4. Common Customs Tariff
Deputy Head of Unit
5. Integrated tariff
6. Economic tariff questions
7. Customs policy

Carlos MUÑOZ BETEMPS
Helmut DIEZLER
Jochen MATTHIES
Nikolaus VAULONT
Richardt VORK
Sandro FORCHERI
Michael LUX
Luigi CASELLA
Richard CONDON

Directorate C

Indirect taxation

Adviser

1. VAT and other turnover taxes
2. Indirect taxation other than turnover taxes
3. Elimination of tax frontiers
4. Tax policy

Per Brix KNUDSEN
Roland LEFEVRE
Michel AUJEAN
Stephen BILL
Sebastian BIRCH
Charles DEPOORTERE

Coordination of Structural Policies

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Director-General	Thomas O'DWYER
Assistant	Loretta DORMAL-MARINO
Adviser (relations with other institutions and information to interested parties)	Lanfranco BIANCONI
– Secretariat of Interdepartmental Coordination Group (GIC)	Vittorio CAMPANELLI

Administrative unit

Head

Reporting direct to the Director-General

- | | |
|--|--------------|
| 1. Overall coordination and planning | ... |
| 2. Financing methods and coordination with the EIB | David McGLUE |

Directorate

Coordination, monitoring and assessment of structural policies

- | | |
|---|-------------------|
| | Achilleas MITSOS |
| 3. Analysis and monitoring of Community support frameworks and forms of assistance | Heinrich WIGGER |
| Deputy Head of Unit | Marco ORANI |
| 4. Data processing and evaluation of Community structural operations | Philippe GOYBET |
| Deputy Head of Unit | Jean-Pierre LECOQ |
| 5. Coordination with Community structural policies and analysis of consistency with Fund operations | Alfred CONRUYT |

Enterprise Policy, Distributive Trades, Tourism and Cooperatives

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Director-General	Heinrich von MOLTKE
Adviser	Nicolas MOUSSIS
Assistant	Reinhard SCHULTE-BRAUCKS

Administrative unit	Head
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Reporting direct to the Director-General

– Interinstitutional relations	Jocelyne GAUDIN
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Directorate A

Improvement of the business environment	John JORDAN
1. General enterprise policy	...
2. Distributive trades	...
Deputy Head of Unit	John EVERSHERD
– Management of the Committee on Commerce and Distribution	Livio RICCI RISSO
3. Tourism	Georges TZOANOS
4. Cooperatives	Paul RAMADIER

Directorate B

Community action to assist enterprises

1. Information for enterprises — Relations with SMEs and trade and craft associations — Secretariat of the SME Committee

– Euro-Info-Centres

2. SME cooperation and transnational development and the Business Cooperation Centre (BCC)

– Business Cooperation Network (BC-Net)

3. Improvement of conditions for enterprise and market access

Deputy Head of Unit

Ranieri BOMBASSEI

...

Jean-Pierre HABER

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