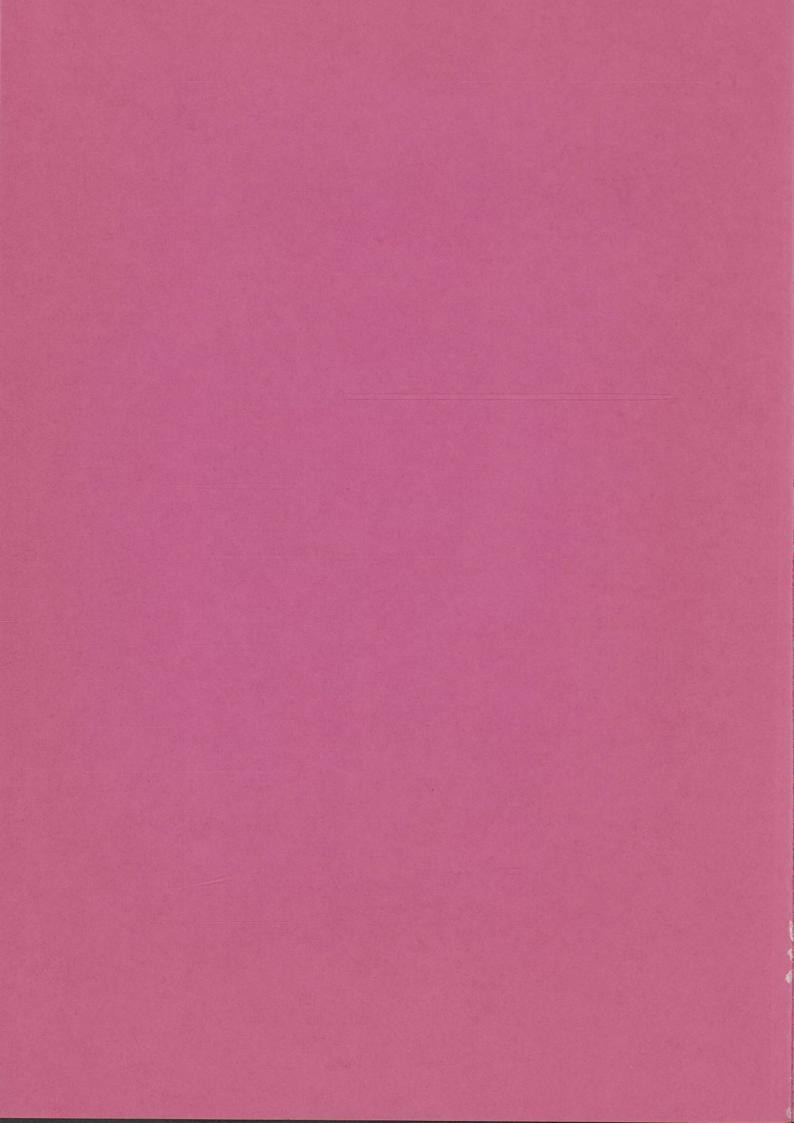
## EIGHTH ANNUAL MANAGEMENT REPORT 1976



## EIGHTH ANNUAL MANAGEMENT REPORT 1976



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After the entry into force on 1 January 1975 of the convention on the printing of the Official Journal of the European Communities, concluded for a period of five years with a consortium of five printing works, and after the changeover on 1 January 1976 to direct dispatching of the Official Journal from Luxembourg to all its subscribers, the Management Committee was able to take a certain number of measures which will have a profound influence on the functioning of the Office over the next few years:

- (a) renewal of the composition equipment of the Office's workshops;
- (b) adoption of a new accounting system incorporating a new scale of intervention costs;
- (c) further subdivision of the Official Journal;
- (d) computer-assisted preparation of the annual indexes to the Official Journal;
- (e) general sales policy;
- (f) harmonized presentation of documents for publication;
- (g) restructuring of the Office's "Plan of Organization"

x

### (a) Renewal of the composition equipment of the Office's workshops

In February 1976 the ad hoc working party appointed by the Management Committee in 1975 produced a final report on which was based the technical description of the invitation to tender issued in March 1976 in connection with the purchase of new photocomposition equipment.

These conclusions were taken as guidelines at every stage of the preparation of the invitation to tender, in the examination and analysis of the various offers and in the final proposal to purchase. They may be summarized as follows:

- the Office, as a public service responsible for the official publications of the European Communities, cannot depend entirely on outside printers and must therefore possess its own equipment capable of providing the services required by the Institutions, including in particular, at any moment, in the occurrence of unforeseen events, the printing of legal texts and the Official Journal; to carry out these tasks, the Office must be able to call upon equipment of adequate capacity which is, above all, completely reliable and always in working order;
- for the abovementioned reasons, the most practical choice was a modular facility made up of medium capacity machines able to work in pairs as well as individually and guaranteeing the constant availability of a complete set of basic printing equipment without raising the overall capacity of the installations above a level ensuring reasonable rates of utilization.

The report containing the examination and analysis of the various offers, together with the proposals for the purchase of photocomposition equipment of the required standard, was submitted to the Commission's Advisory Committee on Procurement and Contracts (ACPC) in November 1976.

These proposals were approved by the ACPC on 3 December 1976.

The total cost of the equipment to be purchased is Bfrs 11 700 000, of which Bfrs 9 200 000 will be drawn from funds provided in 1976 and Bfrs 2 500 000 from credits made available in 1977.

Most of the new equipment could therefore be ordered in 1976, so that all the new photocomposition equipment can be installed by the middle of the year and in full use as from September 1977.

(b) New accounting system incorporating a new scale of intervention costs

In 1975, the Management Committee decided not to review

the intervention cost tariffs before restructuring the Office's analytical accounts. The old accounting system, with its somewhat arbitrary allocation of costs, gave such an approximation of costing reality that the simple revision of the Office's intervention charges, last fixed in 1973, would merely have resulted in the massive and unnecessary inflation of the volume of payments between the Office and the Institutions without enhancing the quality of the invoicing system.

The Management Committee considered the growing gap between the Office's budgetary commitments and its sales revenue to be a lesser evil than the repercussion of piecemeal modification of its intervention cost tariffs, which mainly served to indicate the comparative levels of activity of the various sectors of the Office.

The review of the Office's accounting system, on which a start was made at the end of 1975, was completed in November 1976. In combination with the new "Plan of Organization" (1), which ensures the clear definition of the various cost sectors, and the conscientious separation of the Office's invoiceable and non-invoiceable activities, the study had produced a general and up-to-date solution which the Office proposes to implement on 1 January 1977.

The results of this study will be discussed by the Management Committee at the beginning of 1977, and should be reflected in a complete review of the intervention cost tariffs for the OJ. indexes, publications and workshops sectors, an intervention tariff for the work of dispatching the Official Journal and a new method of allocation of intervention costs for dispatching the various other publications.

The restructuring of the Office's finances and accounting system, recommended several years ago by the Audit Board, will thus have been brought to a successful conclusion.

### (c) Further subdivision of the Official Journal

As explained in last year's report, the Management Committee's report on the subdivision of the Official Journal, the creation of an index to Community acts in force and the publication of a collection of the principal acts of Community law was submitted to the Institutions on 7 April.

<sup>(1)</sup> See p. 9, (g).

The Institutions approved the conclusions embodied in the report; but the Council pressed for further improvements in the presentation of Community acts.

### (d) Computer-assisted preparation of the annual indexes to the Official Journal

In the course of 1976 the printers responsible for technical aspects and the officials of the Publications Office responsible for the preparation of the annual indexes developed a computer-assisted method of production of these indexes from the monthly indexes recorded on magnetic tape.

A trial run was attempted, in all the Community languages, at the end of the year, and there is every likelihood of the annual indexes for 1976 being published by this method, in all six languages, in the course of 1977.

Further progess was made in the harmonization of terminology in the various languages, and experience gained in this direction may well facilitate the production of the proposed "Index of Community acts" (see p. 7, (c), para. 1).

## (e) General sales policy

The Office made a start on the formulation of "guidelines for general sales policy" (1), particularly with regard to sales promotion.

Staff, materials and equipment were especially allocated for the purpose, and funds were also mobilized (through the Institutions acting as intermediaries (see chapter III, point III, p. 52) with a view to expanding the circulation and sales of Community publications by all appropriate methods.

The Office will also be able to "supply the Institutions with all the necessary financial information regarding ....... the size of the potential markets in each Community language" (2).

<sup>(1)</sup> See Decision of 16 January 1969 establishing the Office for Official Publications of the European Communities, Art. 4 (1) (ii).

<sup>(2)</sup> Ibid., Art. 2 (5), final para.

#### (f) Harmonization of the presentation of texts for publication

After long-drawn-out preparations, and in accordance with Article 4,(2)(ii) of the basic texts, the "publications" sector has drafted "proposals to the Institutions regarding harmonization of the presentation of texts for publication". Discussions with the Commission on this subject are already at an advanced stage, and those with the other Institutions are also under way.

### (g) Restructuring of the Office's "Plan of Organization"

On the basis of the deliberations of the Management Committee, the restructuring of the "Plan of Organization" was worked out in 1976 and will come into effect at the beginning of 1977. The results of this operation may be summarized as follows;

- the Office will consist of four operational units responsible for ;
  - 1. administrative and technical services;
  - 2. the Official Journal;
  - 3. other publications;
  - 4. sales accounts;
- There will also be a planning and dispatching service attached to the Director's Office and directly answerable to the Head of one of the four operational units, preferably sales and accounts, so as to guarantee its neutrality in negotiations between the various sectors.

The procedures for filling the unoccupied posts in this new organization chart are already under way or have already been completed.

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This Annual Management Report was approved by the Management Committee at its meeting of 18 March 1977.

x

A. VAN HOUTTE
Clerk of the Court of Justice
Chairman-in-Office
of the Management Committee



I - SUMMARY OF THE ACTIVITIES OF THE MANAGEMENT COMMITTEE



#### I - SUMMARY OF THE ACTIVITIES OF THE MANAGEMENT COMMITTEE

In 1976, the Management Committee, consisting of

- Mr H. R. NORD, Secretary-General of Parliament;
- Mr N. HOMMEL, Secretary-General of the Council;
- Mr E. NOEL and Mr P. BAICHERE, Secretary-General and Director-General respectively for Personnel and Administration of the Commission;
- Mr A. VAN HOUTTE, Clerk of the Court of Justice;
- Mr D. DELFINI, Secretary-General of the Economic and Social Committee, held three restricted meetings, on 6 February, 28 June and 6 December 1976, chaired by Mr. N. HOMMEL during the first half of the year and by Mr A. VAN HOUTTE during the second half.

These meetings of the members of the Committee were preceded by those of their alternates, which took place as follows:

- on 4 February, to prepare for the Committee meeting of 6 February 1976 :
- on 23 February and 10 June, to prepare for the Committee meeting of 28 June 1976;
- on 20 September and 28 October, to prepare for the Committee meeting of 6 December 1976, i.e. five meetings in all.

The Office conducted its most routine of the routine business by the "written procedure" system; there were 27 such procedures in 1976 (28 in 1975);

Mr F.N. FITZ GERALD, Head of the Publishing Division, tendered his resignation on 31 March 1976; this was accepted by the Commission, in agreement with the Management Committee, on 6 September, with effect from 20 October 1976.



## II - PUBLICATIONS ISSUED BY THE OFFICE

- Official Journal
- Publications other than the Official Journal
- Workshops
- Programming and production

OFFICIAL JOURNAL

### I - DEVELOPMENTS IN 1976

The price revision clause of the Convention on the printing of the Official Journal of the European Communities (1) was invoked for the first time at the beginning of 1976.

As a result of the strike affecting the German printing industry, which involved the three printers of the Official Journal located in the Federal Republic (and which lasted for about ten days at the end of April and beginning of May), three issues of the Official Journal totalling 984 pages or 0.7% of the overall total for 1976 (see tables 7 and 8, p. 29) were produced by a printing works in Belgium. The other two printing works covered by the convention, in France and in the Grand Duchy of Luxembourg, were not in a position to fill the breach.

## II - <u>OUTPUT</u>

### 1. Official Journal proper

The analysis of the output of the Official Journal is divided into three parts:

- (a) issues of the Official Journal published in 1976;
- (b) reprints of past issues requested by the Sales Service to replenish its stocks and those of its sales agents;
- (c) invitations to tender for public works contracts.

X

<sup>(1)</sup> See 7th Annual Management Report, p. 19, I (a).

## (a) Issues of the Official Journal published in 1976

### - number of pages/language

The number of pages/language, excluding secondary legislation and indexes, totalled 24 224(1)in 1976 compared with 23 608 in 1975 (see chart 1, p. 19, and table 1 below).

Table 1

OUTPUT OF THE OFFICIAL JOURNAL IN PAGES/LANGUAGE

	1969	1970	1971	1972	1973	1974	1975	1976
Number of pages	11 072	11 376	12 549	14 448	19 499	21 964	23 608	24 224
Increase in 🧖		3	10	15	35	12,6	7 <b>.</b> 5	2.6
Increase on base 100 = 1969	100	103	113	130	176	198	213	219

#### - number of issues

A total of 677 issues of the Official Journal were published in 1976, including 309 in the C series and 368 in the L series. These figures include the C issue carried forward from 1975 (2).

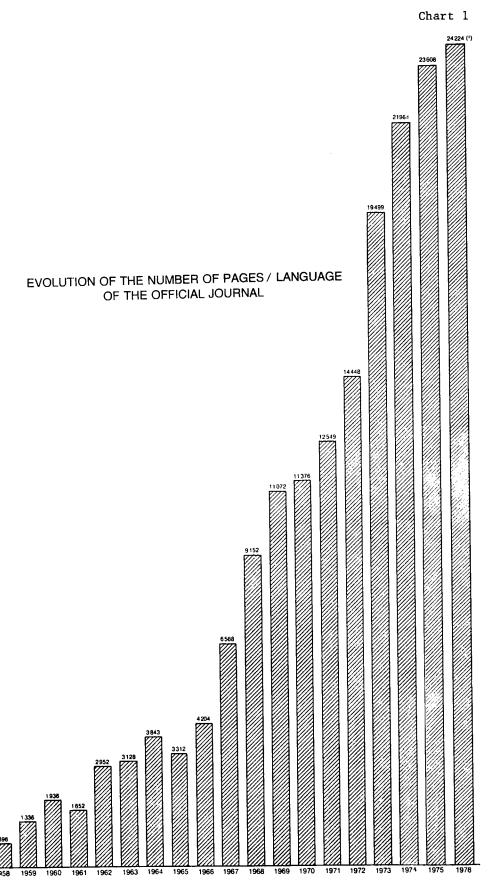
The trend in the number of issues between 1958 and 1976 is shown in chart 2, p. 20, with an average number of pages/language per month of 2 019 in 1976 (1 967 in 1975). Table 2 below summarizes the development of the Official Journal from 1969 to 1976, and reveals a steady rise in the number of pages and issues.

Table ? DEVELOPMENT OF THE OFFICIAL JOURNAL

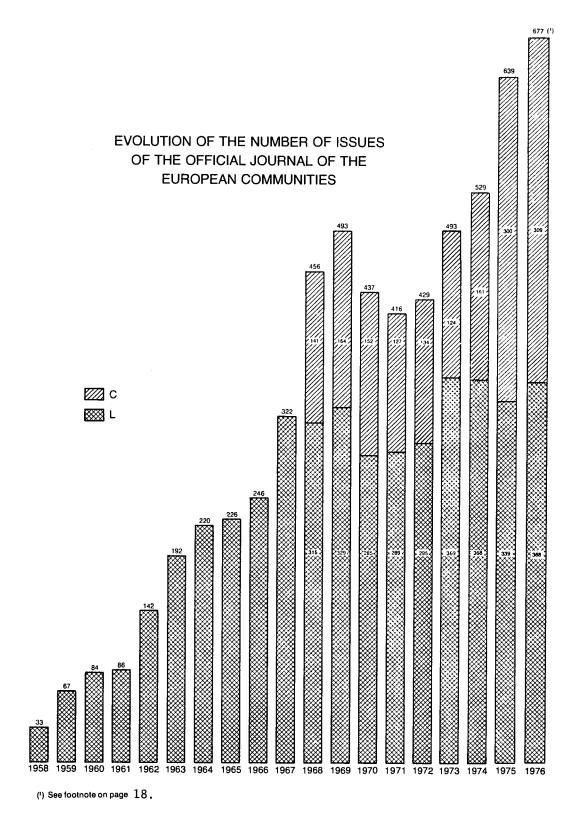
	Numbe	r of OJ's		Total pages	Average number of	Average number of		
Year	Ľ	С	TOTAL	per language	pages per issue	issues per month		
1969	329	164	493	11 072	22.4	41,08		
1970	285	152	437	11 376	26.0	36,42		
1971	289	127	416	12 549	30.2	34.67		
1972	295	134	429	14 448	33.7	35,75		
1973	369	124	493	19 499	39:6	41.08		
1974	368	161	529	21 964	41.5	44,08		
1975	339	300	639	23 608	36.9	53,25		
1976	368	309	677	24 224	35.8	56,42		

<sup>(1)</sup> This total includes the issue dated 1975 but actually published in 1976 (see table 8, p. 29).

<sup>(2)</sup> Ibid.



(1) See footnote on page 18 .



### (b) Reprints of the Official Journal

112 issues were reprinted in the Office's workshops (1); these added up to a total of 4 236 pages, for a cost of Bffs 1 458 707 (see table 7, p. 29).

Total reprints amounted to 72 600 copies, including 500 in Danish, 2 300 in German, 54 600 in English, 11 800 in French, 2 600 in Italian and 800 in Dutch.

The trend of total costs of reprinting is shown in the following table:

Table 3

TREND OF COSTS OF REPRINTING (										
1970	1971	1972	1973	1974	1975	1976				
44 857	241 182	1 703 676	2 065 238	3 038 075	2 874 670	1 458 707				

(c) Publications of notices of invitation to tender for public works contracts

#### 1. Number

The number of notices totalled 1 932 pages per language, compared with 2 197 in 1975, comprising 704 by open procedure and 1 228 by restricted procedure. 202 (190) originated in Belgium, 32 (40) in Denmark, 393 (472) in the Federal Republic of Germany, 265 (313) in France, 34 (43) in Ireland, 4 (4) in Italy, 1 (4) in the Grand Duchy of Luxembourg, 78 (97) in the Netherlands and 923 (1 024) in the United Kingdom.

In all, these notices took up 14 604 pages (16 141 pages in 1975).

The figures for the past three years would seem to indicate the stabilization of the number of notices at approximately 2 000 per annum (see 7th Annual Management Report, p. 25, para. 1).

<sup>(1)</sup> See the chapter on the Office's workshops. p. 42, II (a).

#### 2. Translation

The Office forwarded to the MLTTS for translation 3 975 documents relating to notices of public works contracts (compared with 9 975 in 1975), comprising a total of 16 623 pages translated into five languages (19 232 in 1975) (see chapter on MLTTS, p. 74, I (a)).

The number of pages per document translated averaged 1.38 (1.9 in 1975, 2.1 in 1974).

Table 4

TREND OF THE TOTAL NUMBER OF INVITATIONS TO TENDER
FOR PUBLIC WORKS CONTRACTS

Manhan Chaha	1	975	1	976
Member State	Number of notices	Percentage of total	Number of notices	Percentage of total
Belgium	190	8.7	202	10.5
Denmark	40	1.8	32	1.6
Fr of Germany	472	21.6	393	20.4
France	313	14.3	265	13,7
Ireland	43	1.9	34	1.7
Italy	4	0.2	4	0.2
Luxembourg	4	0,2	1	0.1
Netherlands	97	4.5	78	4.0
United Kingdom	1 024	46.8	923	47.8
Total	2 187	100.0	1 932	100.0

## 2. Secondary legislation

Publication of secondary legislation in English and Danish continued in 1976, and was invoiced as follows (see table 5, p. 23):

# - English Edition "Omissions from the first and second series of Special Editions 1952-1972"

112 pages

- Danish Edition

volumes I (1b) and I (2) "External Relations"

528 pages

"Omissions from the first series of Special Editions"

4 pages

644 pages

In principle, therefore, the publication of secondary legislation in English and Danish has now been completed.

Table 5

INVOICES IN RESPECT OF SECONDARY LEGISLATION (1) (in Bfrs	3)
---	----

INSTITUTIONS		Pages	Printing costs	Cost of paper	Intervention costs	TOTAL
Council	E DK -	82 088	278 276 1 253 592	179 000 355 817	30 012 142 008	487 288 1 751 417
		470	1 531 868	534 817	172 020	2 238 705
Commission	E	30 144	101-379 465-202	65-212 132-5 <b>0</b> 7	10 980 52 704	177 571 650 503
		174	566 581	197 809	63 684	8:28 074
Total	E DK	112 537	379 655 1 718 794	244-212 488-414	40 992 194 712	664-859 2-401-920
		644	2 098 449	732 626	235 704	3 966 779

<sup>(</sup>i) The fixed charge for the transport of secondary legislation from the outside printing works to the Office is included in the cost of the Official Journal.

## 3. Indexes to the Official Journal

The following indexes were published;

- the annual index in Danish for 1974, at the beginning of July 1976;
- the German, Danish, Italian and Dutch versions of the annual index for 1975, in July, August, September and December 1976 respectively;
- the methodological section of the annual index in Danish for 1973 was printed at the end of 1976, the English and French versions for 1975 were ready for printing and the first proofs of the English and French versions of the annual alphabetical index for 1975 had also been completed;
- work continued on the Danish version of the alphabetical section of the annual index for 1973;
- the monthly alphabetical indexes and methodological tables for January-October 1976 (averaging 92 pages per index) were published according to schedule, in all six languages, in the course of the year.

So the backlog has been eliminated.

The total amount invoiced in respect of annual and monthly indexes was Bfrs 20 398 923 (Bfrs 15 037 610 in 1975), comprising printing costs of Bfrs 16 076 463 and intervention costs of Bfrs 4 322 460 (see table 6, p. 25) (1).

The total number of pages invoiced in 1976 for the indexes was 11 810 compared with 8 822 in 1975. A further 532 pages were published in December 1976, but these will not be invoiced until 1977.

<sup>(1)</sup> The fixed charge for the transport of indexes from the outside printing works to the Office is included in the cost of the Official Journal.

Table 6

#### ANNUAL AND MONTHLY INDEXES (1973-1976) INVOICED IN 1976 (a) - pages - (b) costs of printing - (c) intervention costs

(in Bfrs)

INSTITUTIONS		1973			1974			1 9 7 5			1 9 7 6			TOTAL		
INSTITUTIONS	(a)	(ъ)	(c)	(a)	(ь)	(c)	(a)	(Б)	(c)	(a)	(b)	(c)	(a)	(b)	(c)	
Parliament	45	32 626	16 470	144	18 116	52 704	386	691 114	141 276	621	942 545	227 286	1 196	1 684 401	437 736	
Council	137	99 742	50 142	342	42 942	125 172	818	1 430 891	299 388	729	1 106 217	266 814	2 026	2 679 792	741 516	
Commission	453	329 988	165 798	1 255	157 680	459 330	3 107	5 523 308	1 137 162	3 461	5 260 341	1 266 726	8 276	11 271 317	3 029 016	
Court of justice	4	2 797	1 464	16	2 013	5 856	29	53 332	10 614	36	55 278	13 176	85	113 420	31 110	
Economic and Social Committee	1	932	366	23	2 908	8 418	94	158 032	34 404	109	165 661	39 894	227	327 533	83 082	
Total	640	466 085	234 240	1 780	223 659	651 480	4 434	7 856 677	1 622 844	4 956	7 530 042	1 813 896	11 810	16 076 463	4 322 460	

TOTAL PAGES 1976 : 11 810

TOTAL INVOICES 1976

a) costs of printing : 16 076 463 b) intervention cost : 4 322 460

Bfrs 20 398 923 (Bfrs 15 037 610 in 1975)

(1) The fixed charge for transport from the outside printing works to the Office is included in the cost of the Official Journal.

#### III - FINANCIAL RESULTS AND INTERVENTION COSTS (1)

## (a) Cost of printing the Official Journal

There was a certain upward movement of these costs in 1976, as indicated in the section of this chapter devoted to the implementation of the convention (see p. 17, I).

## These printing costs are summarized below :

1.	Official Journal 1976	Bfrs	298	526	342					
		(Bfrs	265	557	928)					
2.	Issues carried forward from									
	1975 (1 issue dated 1975 but									
	published in 1976									
	504 pages in six languages) (2)	Bfrs		859	706					
		(Bfrs	3	621	024)					
	Total Official Journal					Bfrs	299	386	048	
						(Bfrs	269	178	952)	
3.	Secondary legislation					Bfrs	5	831	075	(3)
						(Bfrs	5	301	414)	
						Bfrs	302	217	123	
						(Bfrs	274	930	366)	
4.	Indexes					Bfrs	16	076	463	
						(Bfrs	11	747	891+)	
	Grand total					Bfrs	318	293	596	
						(Bfrs	286	728	260)	

The average cost per page, in six languages, of printing the Official Journal (see tables 7 and 8, p. 29) was Bfrs 2 060 in 1976 (Bfrs 1 900 in 1975), i.e. an increase of 8.4 %.

The average cost per page, in six languages of printing the indexes was Bfrs 1 361 (Bfrs 1 332 in 1975).

Finally, the average cost per page of printing the secondary legislation was Bfrs 4 396 (Bfrs 3 621 in 1975).

<sup>(1)</sup> Throughout this report, the figures in brackets represent costs in 1975.

<sup>(2)</sup> Carried forward from 1974 to 1975: 3 issues totalling 432 pages.

<sup>(3)</sup> The cost of paper, which was invoiced in 1975, was not met until 1976.

## (b) Cost of transport

The cost of transporting the Official Journal from the printing works to the Office was Bfrs 1 359 892 (Bfrs 5 536 144 in 1975); the cost of transporting the issues carried forward from 1975, the secondary legislation and the indexes was included in the fixed tariff for the Official Journal.

## (c) The Office's intervention costs

The Office's intervention costs remained as fixed in 1973.

The amounts invoiced to the Institutions were as follows:

1.	Official Journal 1976	Bfrs (Bfrs						
2.	Carried forward from 1975							
	(1 issue dated 1975 but							
	published in 1976	Bfrs	184	464				
		(Bfrs	 948	672)				
	Total Official Journal				Bfrs	53	195	904
					(Bfrs	51	343	168)
3.	Secondary legislation				Bfrs		235	704
					(Bfrs		586	332)
					Bfrs	53	1+31	608
					(Bfrs	52	429	500)
4.	Indexes				Bfrs	4	322	460

## (d) Total cost of the Official Journal

The total cost of the Official Journal, including the remainder from 1975, secondary legislation and indexes, can be broken down as follows:

#### 1. Official Journal 1976

Grand total

- printing	Bfrs	298	526	342
- transport (1)	Bfrs	1	359	992
- intervention cost	Bfrs	53	011	440

Bfrs 353 397 674 (Bfrs 321 903 536)

(Bfrs 3 228 852)

Bfrs 57 754 068 (Bfrs 55 658 352)

Including transport costs for the issues carried forward from 1975, secondary legislation and indexes.

 Carried forward from 1975
 (1 issue dated 1975 but published in 1976)

- printing	<b>Bfrs</b> 859 706	
- intervention cost	Bfrs 134 464	
		Bfrs 1 044 170
		(Bfrs 4 624 128)
Total Official Journal		Bfrs 354 441 844

(Bfrs 326 427 664)

3. Secondary legislation

- printing and paper	Bfrs 2 831 075	
- intervention cost	Bfrs 235 704	
		Bfrs 3 066 779
		(Bfrs 6 457 432)
Total Official Journal and		Bfrs 357 508 623
secondary legislation		(Bfrs 332 885 146)

4. Indexes

- printing	Bfrs 16 076 463	
- intervention cost	Bfrs 4 322 460	
		Bfrs 20 398 923
		(Bfrs 15 037 610)
Grand total		Bfrs 377 907 546
		(Bfrs 347 922 756)

The breakdown by institution of items (a) cost of printing, (b) cost of transport, (c) cost of intervention and (d) total costs of the Official Journal will be found in tables 7 and 8, page 29; for secondary legislation see table 5, page 23, and for the indexes see table 6, page 25.

Table ?

## OFFICIAL JOURNAL 1976 L 1 to L 367 and C 1 to C 309 inclusive

(in Bfrs)

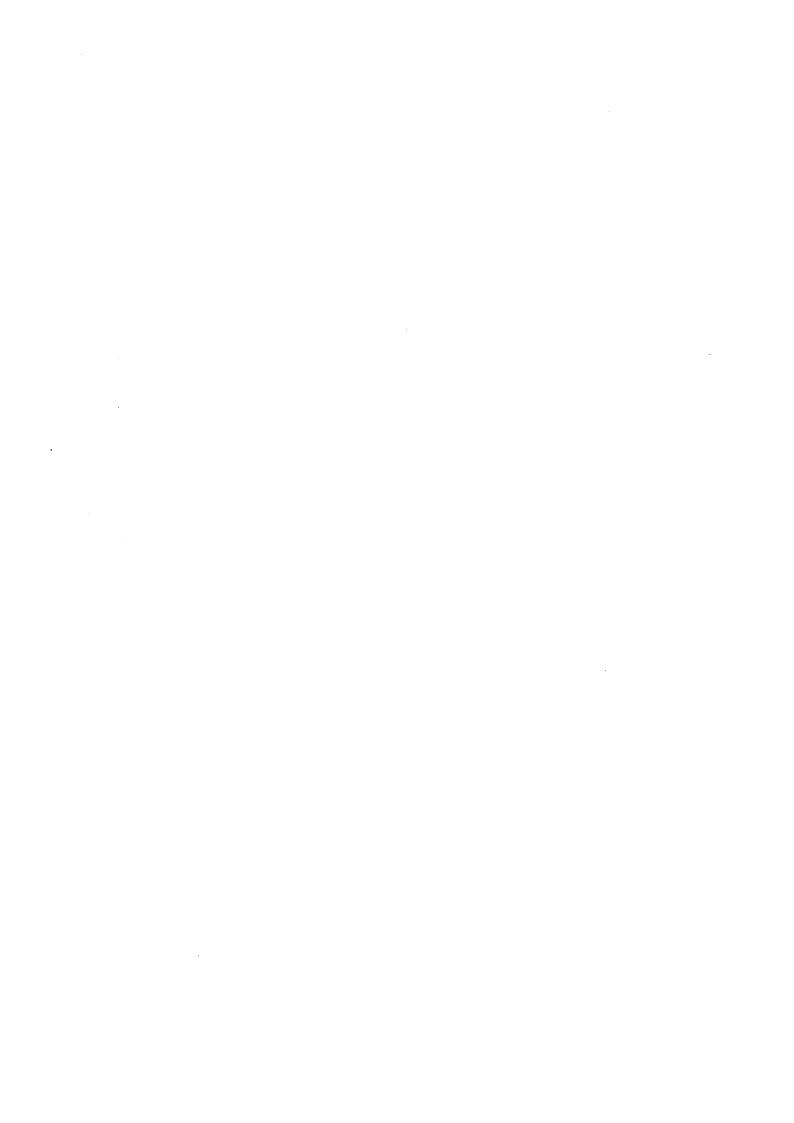
INSTITUTIONS	Pages	Printing	Transport	Intervention cost	TOTAL
Parliament	16 231	34 257 297	206 460	(1) 5 940 546	40 404 303
	(14 144)	(28 124 640)	(552 714)	(5 176 704)	(33 854 058)
Council	24 674	50 223 881	312 487	9 030 684	59 567 052
	(22 569)	(42 156 264)	(778 573)	(8 260 254)	(51 195 091)
Commission	100 137	206 25 <b>8 5</b> 97	1 286 363	(1) 36 650 142	244 195 102
	(99 355)	(189 682 606)	(3 909 893)	(36 363 930)	(229 956 429)
Court of Justice	1 038	2 149 106	14 352	379 908	2 543 366
	(912)	(1 759 716)	(36 378)	(333 792)	(2 129 886)
Economic and Social Committee	2 760	5 637 461	40 230	1 010 160	6 68 <b>7</b> 851
	(2 076)	(3 834 702)	(73 554)	(759 816)	(4 668 072)
Total	144 840	298 526 342	1 859 892	53 011 440	353 397 674
	(139 056)	(265 557 928)	(5 <b>3</b> 51 112)	(50 894 496)	(321 803 536)

Table 8

# 1975 ISSUES PUBLISHED IN 1976 Official Journal carried forward from 1975 and published early in 1976 (L 338/75)

(in Bfra)

INSTITUTION	Pages	Printing	Intervention cost	TOTAL (
Council	504	859 706	184 464	1 044 170



## PUBLICATIONS OTHER THAN THE OFFICIAL JOURNAL

## I - DEVELOPMENTS IN 1976

The sector was not troubled by any major problems: the number of proof-read pages, after the production staff and proof-readers had completed their work, was 9.3% higher (see table 9 below); but the number of non-proof-read pages, after processing by production staff alone, was 19.6% lower (see table 10, p. 32).

Table 9

NUMBER OF PAGES PROOF-READ PER INSTITUTION/YEAR (1)

Institutions	1969	1970	1971	1972	1973	1974	1975	1976
Parliament	18 230	21 216	18 344	12 244	18 076	22 744	24 430	28 414
Council	944	1 094	6 226	9 572	2 386	3 354	2 042	1 588
Commission	26 286	49 410	49 066	62 276	58 496	61 003	45 776	45 542
Court of Justice	2 036	5 748	4 598	4 104	8 632	13 766	16 144	20 828
Economic and Social Committee	_	1 330	1 248	1 392	1 004	1 176	1 136	1 640
ECSC Audit Board	-	-	536	614	1 100	940	902	1 050
European Schools	-	-	48	-	176	696	234	-
Publications Office	-	-	_	_		504	624	696
Total :	47 496	78 798	80 066	90 202	89 870	104 183	91 288	99 758
% change		+ 65.9	+ 1.6	+ 12.7	- 0,4	+ 15.9	- 12.4	+ 943
Base 100 = 1969		165.9	168,6	18949	189.2	219:4	192.1	210.0
(1) All formats								

Table 10

NUMBER OF NON-PROOF-READ PAGES PER INSTITUTION/YEAR

INSTITUTIONS	1969	1970	1971	1972	1973	1974	1975	1976
Parliament		-	-	-	180	-		-
Council Commission Court of Justice	- 6 282 -	29 000 _	268 46 846 _	384 45 941 904	44 060 422	- 34 434 -	5 418 61 017	4 698 47 560 1 944
Economic and Social Committee	-	-	-	136	-	-	-	-
European Schools Total:	6 282	29 000	47 114	- 47 365	<b>-</b> 44 662	34 434	192 66 627	- 54 202
% change	=======	+ 361,6	+ 62.5	+ 0.5	- 5.7	- 22.9	+ 93.5	- 18.6
Base 100 = 1969		461,6	749.9	753;9	710.9	548.1	1 060.6	862.8

## II - PRODUCTION

## (a) Total output

It seemed appropriate to record the work of this sector in terms of texts rather than titles. This is because the number of titles is quite unrelated to the number of publications, some of which appear as bilingual or multilingual editions.

The data will be found in table 11.

In all, 1 130 texts were printed in 1976, 11 more than the 1 119 texts issued in 1975.

Of the proof-read texts printed (<u>proof-read pages</u>), 95 558 pages, i.e. 95.8% (86 584 pages in 1975: 94.8%) were produced by printing works located within 300 km of Luxembourg. This total includes the 3 550 pages printed by the Office's own workshops (4 932 pages in 1975), so that only 4 200 pages, i.e. 4.2% (4 704 pages in 1975: 5.2%) were produced in printshops beyond that limit (see table 12, p. 34).

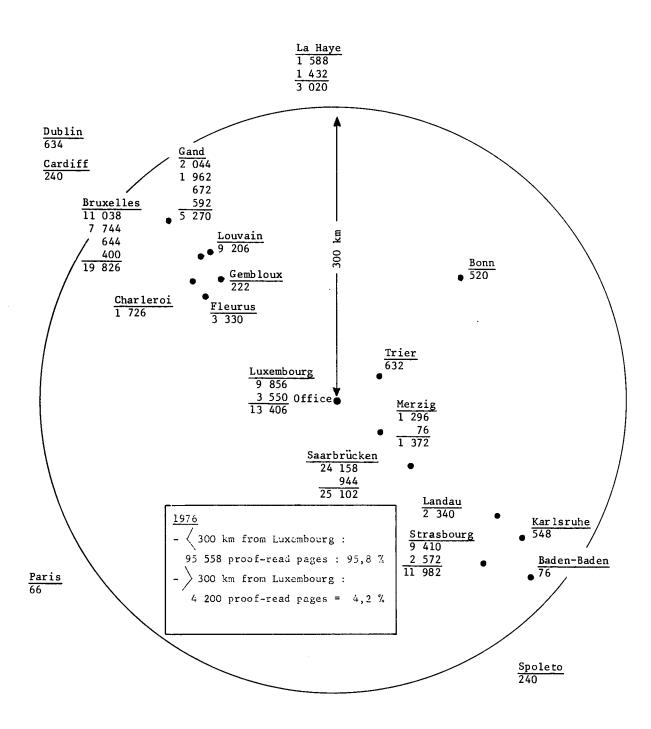
Table 11 NUMBER OF TEXTS/YEAR

Languages	1975	1976
Proof-read texts:		
Danish	84	100
German	102	103
English	99	109
French	104	108
Irish	1	-
Italien	98	107
Dutch	97	106
Multilingual	125	135
Spanish	14	12.
Greek	-	1
Portuguese	-	1
	724	782
Non-proof-read texts:		
ready for the camera	395	348
Total :	. 1 119	1 130

Of the overall total of non-proof-read issues (non-proof-read pages), 52 718 pages i.e. 97.3% (65 389 in 1975: 98.2%) were printed within the 300 km limit, including 20 264 pages printed by the Office's own workshops (17 300 pages in 1975), so that only 1 484 pages, i.e. 2.7% (1 238 pages in 1975: 1.8%) were printed outside the 300 km limit (see table 13, p. 35).

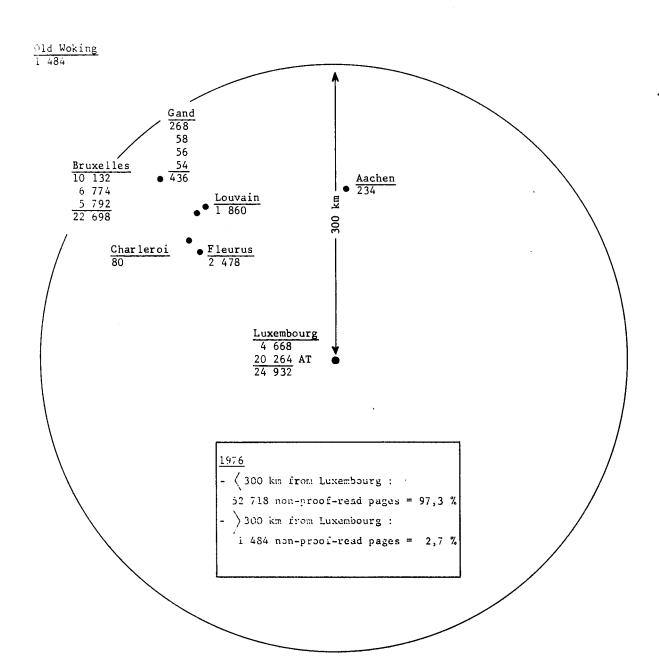
Tabel 12

## 



Tabel 13

## 



### (b) Proof-reading

The number of proof-read pages increased from 91 288 in 1975 to 99 758 in 1976 (see table 14 below). For the first time the Parliament's "debates" appear in the top position for the number of pages proof-read (see tables 15 and 16, pp. 37 and 38).

Table 14

NUMBER OF PAGES PER LANGUAGE/YEAR (1)

Languages	1969	1970	1971	1972	1973	1974	1975	1976
Danish	_	_	_	1 504	4 118	10 860	12 757	14 805
German	12 032	18 700	19 012	20 551	18 793	21 967	14 693	15 966
English	1 034	4 727	4 428	11 299	11 098	18 721	19 310	18 026
French	11 629	21 059	19 726	21 529	18 084	20 478	15 351	17 102
Irish	-		-	-	1 504	_	2	-
Italian	11 187	15 955	17 195	16 689	16 740	14 810	13 738	16 307
Dutch	11 614	16 725	17 405	16 430	17 781	15 367	13 739	16 284
Spanish (2) (3)	-	1 632	2 300	2 200	1 752	1 980	1 698	1 188
Greek (3)	_	_	_	_	_	_	_	32
Portuguese (3)	-	-	_	-	-	-	_	48
Total :	47 496	78 798	80 066	90 202	89 870	104 183	91 288	99 758

<sup>(1)</sup> All formats

<sup>(2)</sup> Bulletin of the European Communities and publications of the DG for Information of the Commission

<sup>(3)</sup> Publications of the 37 for Information of the Commission

# NUMBER OF PROOF-READ PAGES IN 1976 BROKEN DOWN BY INSTITUTION AND PUBLICATION

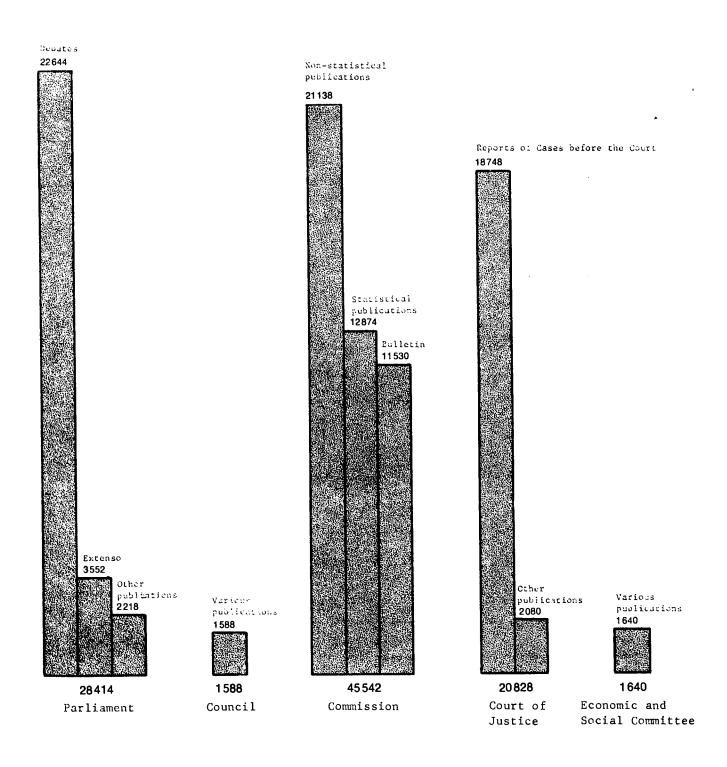


Table 16

NUMBERS OF PROOF-READ PAGES/YEAR, 1969-1975,
BROKEN DOWN BY INSTITUTION AND PUBLICATION

INSTITUTIONS	1969	1970	19 <b>71</b>	1972	1973	1974	1975
Parliament Debates Extenso Other publications	6 948 1 752 9 530 18 230	8 880 1 392 10 944 21 216	7 314 1 504 <u>9 526</u> 18 344	9 238 1 586 <u>1 420</u> 12 244	14 832 2 320 <u>924</u> 18 076	19 458 3 114 172 22 744	18 952 3 160 2 318 24 430
Council Various publications	944	1 094	6 226	9 572	2 386	3 354	ž sta≱i
Commission  Non-statistical public, Statistical publications Bulletin	12 490 13 796 ———— 26 286	17 684 17 596 <u>14 130</u> 49 410	20 284 14 084 14 698 49 066	32 542 13 312 16 422 62 276	33 442 10 012 15 042 58 496	36 731 7 644 16 628 61 003	20 282 10 5.4 14 270 45 776
Court of Justice Collected Acts Other publications	2 036  2 036	4 704 1 044 5 748	4 048 550 4 598	3 976 <u>128</u> 4 104	7 874 <u>758</u> 8 632	13 538 228 13 766	13 390 <u>2 754</u> 16 144
Economic and Social Committee Various publications		1 330	1 248	1 392	1 004	1 176	1 136
ECSC Audit Board  Various publications	-	_	536	614	1 100	940	902
European Schools Various publications	_	_	48	ı	176	696	234
Publications Office Various publications	-	_	-	_ •	-	504	624
Total :	47 496	78 798	80 066	90 202	89 870	104 183	91 288

#### III - INTERVENTION COSTS

The Office's intervention costs remained at the level fixed in 1973.

Invoices were issued for a total of Rfre 36 967 668, compared with Bfrs 33 914 050 in 1975. The following table (table 17) shows a breakdown of this total by institution, the invoices being charged to Article 380 of their respective budgets.

Table 17 BREAKDOWN OF INTERVENTION COSTS BY INSTITUTION

	(111 D115)
INSTITUTIONS	AMOUNTS
Parliament (1)	11 437 056
Council	652 812
Commission (1)	18 029 576
Court of Justice	5 801 296
Economic and Social Committee	334 560
ECSC Audit Board (1)	428 400
European Schools	_
Publications Office (2)	283 968
Total:	36 967 668

<sup>(1)</sup> Pro forma invoices(2) Work for the Office itself, not invoiced, recorded for information.

#### WORKSHOPS

### I - PRINTING

As in the past, printing was done on 11 offset presses: 2 DIN A1, 2 DIN A2, 6 DIN A3 and 1 DIN A4. The number of plates used was 15 022 (17 550 in 1975). The average run per plate rose from 1 060 in 197½ to 1 190 in 1975 and 1 315 in 1976.

The total for the 11 presses was 19 746 336 in 1976 (20 794 206 in 1975); the breakdown by press is to be found in the following table.

Table 18 PAGES PRINTED PER PRESS

Year			Formats		m 4-1	Total	
	А 1	A 2	А З	A 4	B5/A5 A 6	Total	(A4 equiva- lent)
1974 1975 1976	3 940 590 4 756 540 5 055 060	4 436 730 5 233 970 4 238 840	7 738 280 10 223 856 9 912 436	769 120 579 840 540 000	185 900 - -	17 070 620 20 794 206 19 746 336	65 609 710 80 015 752 77 760 712

The two DIN A2 presses and one DIN A3 press will be replaced in 1977 by two DIN A1 presses and one DIN A2 press respectively (1).

<sup>(1)</sup> See 7th Annual Management Report, p. 47, para. 1.

#### II - BREAKDOWN OF WORK

In 1976, the workshops completed 435 jobs against 544 in 1975 and 441 in 1974.

#### a) Publications proper

Of 435 jobs, 271 consisted in the printing of publications, i.e. 62% of orders compared with 58% in 1975.

Invoices issued for printing these 271 publications totalled Bfrs 2h 661 hh6 (NEWS 29 126 503 in 1975). Over 37% of this total was for work on publications proper, the remainder comprising 112 reprints of various issues of the Official Journal (1h8 in 1975) totalling h 236 pages (6 996 in 1975).

Table 19

BREAKDOWN OF INVOICES ISSUED BY INSTITUTION

	Number of	Number of	0
INSTITUTIONS	publications	pages	Cost
Parliament	_	_	_
Council	(1)	(2 148) 7 340	(129 250) 2 151 593
	(15)	(10 120)	(2 975 763)
Commission	141 (138)	21 671 (24 848)	18 704 605 (21 620 464)
Court of Justice	4 (5)	2 556 (2 048)	1 452 321 (588 905)
Economic and Social Committee	1 (5)	416 (956)	52 722 (536 872)
ECSC Audit Board	1 (1)	1 000 (902)	496 047 (550 009)
Publications Office	1 (1)	696 (624)	345 451 (390 110)
Reprints of the Official Journal	112 (148)	4 236 (6 996)	1 458 707 (2 335 130)
Total :	271	37 915	24 661 446
	(314)	(48 642)	(29 126 503)

#### (b) Cther work

Cf the other 435 jobs completed, 164 involved the printing of forms, memorandum slips, etc., for internal use. Invoices issued for this work totalled Bfrs 3 727 783 (Bfrs 3 706 437 in 1975).

#### III - PRODUCTION COSTS

The average hourly costs per staff member have not been modified since they were fixed in 1973. They are shown in the table below.

Table 20 HOURLY COSTS PER STAFF MEMTER

(in Bfrs) 1973/74/75/76 1972 Composition, linofilm and make-up 33.. Keyboard composition 323 211 Photography a53378 Printing 387 464 Finishing operations 307 256 Drawing 628 524

Invoiced expenditure on materials (film, plates, paper, etc.), not included in the hourly costs, amounted to Bfrs 7 969 588 in 1976 (7 769 093 in 1975).

The trend in output from 1975-1976 in the various departments of the Office's workshops can be observed from the following table (table 21):

Table 21 TRENDS IN AMOUNTS INVOICED

		(21. 5115)
	1975	1976
Photography	5 463 568	4 064 416
Printing	5 381 492	4 927 633
Finishing operations	6 637 722	6 999 213
Keyboard composition	826 580	241 453
Linofilm composition	5 371 628	3 570 759
Drawing	1 382 907	617 167
Materials	7 769 093	7 968 588
Total :	32 832 990	28 389 229

#### PROGRAMMING AND PRODUCTION

The pattern of activities of the "programming and production" section, which is mainly concerned with regulating the flow of work through the workshops and ensuring the observation of deadlines, has remained unchanged.

The section has also been involved in the various activities related to the purchase of the Office's new photocomposition equipment.

III - SALES AND DISTRIBUTION



#### III - SALES AND DISTRIBUTION

The main efforts of the Sales Service were directed towards the consolidation of the network established over the years and the improvement and rationalization of the various techniques employed.

#### I - OFFICIAL JOURNAL

The overall number of subscriptions to the Official Journal declined slightly (-1.2%), but the trend varied from country to country:
-15% in Belgium, +22% in the United Kingdom, -26% in European third countries, +73% in non-European third countries (see table 22, p. 50).

This decline can be attributed, in all probability, to :

- the recession, which was reflected in the reduction of funds available for the purchase of publications;
- company mergers, which reduce the overall numbers of subscriptions.

In 1976, the Office also introduced the microform edition of the Official Journal; the programme includes:

- annual subscriptions to NMA 24/98 microfiches comprising an average of 80 pages; the subscription is divided into batches of 20 - 22 microfiches, delivered on a monthly basis and includes the monthly and annual indexes on paper;
- single issues on microfiches.

Table 22 TREND IN SUBSCRIPTIONS TO THE OFFICIAL JOURNAL OF THE EUROPEAN COMMUNITIES

COUNTRY	Supplied by	the Office	Supplied Sales (		TOTAL		
	1975	1976	1975	1976	1975	1976	<u>+</u> %
Belgium	30	1 624	1 881	-	1 911	1 624	- 15
Denmark	577	508	_	-	577	508	- 12
FR of Germanv	5	1 577	1 676	-	1 681	1 577	- 6
France	-	1 627	1 591	-	1 591	1 627	+ 2
Ireland	144	137	-	-	144	137	- 5
Italy	1 322	1 391	_	-	1 322	1 391	+ 5
Luxembourg	131	113	_	~	131	113	- 14
Netherlands	572	580	· _	-	572	580	+ 1
United Kingdom	948	1 157	-	-	948	1 157	+ 22
Community total	3 729	8 714	5 148	-	8 877	8 714	- 2
European third countries	500	369	-	_	500	369	- 26
Non-European third countries	241	416	-	-	241	416	+ 73
GRAND TOTAL (1) .	4 470	9 499	5 148	-	9 618	9 499	- 1

<sup>(1)</sup> The Office also serviced 1 625 free subscriptions, compared with 1 515 in 1975: e.g. depository libraries (DEP), the EDC and members of the "common pool" (Members of the Economic and Social Committee, Members of the Advisory Committee on Agriculture, eminent persons. etc.).

Total circulation (sales + gratis) = 11 124 copies.

#### II - OTHER PUBLICATIONS

The changing pattern of subscriptions to periodical publications other than the Official Journal is shown in table 23 below.

Table 23

THEND IN SUBSCRIPTIONS TO PUBLICATIONS

OTHER THAN THE OFFICIAL JOURNAL

TITLES		Supplied t the Office		Supplied by the salea offices			Total		
	1975	1976	<u>+</u> %	1975	1976	<u>+</u> %	1975	1976	± %
- Debates	269	277	+ 2,97	_	_	-	269	277	+ 2,
- Working documents	235	205	- 12,77	-	-	-	235	205	- 12,
Total Parliament	504	482	- 4,37	-	-	-	504	482	- 4,
- Bulletin	1 864	1 756	- 5,79	1 600	1 567	- 2,06	3 464	3 323	- 4,
- Economic situation	645	621	- 3,72	487	467	- 4,11	1 132	1 088	- 3
- Graphs and notes	427	574	+ 34,43	369	366	- 0,81	796	940	+ 18
- Business surveys	191	130	- 31,94	215	160	- 25,58	406	290	~ 28
- Pig iron and steel	702	573	- 18,38	-	-	-	702	573	- 18
- Vocational training information bulletin		201	<u> </u>	-	314	-	•	515	-
Total Commission / DG IX (excluding Directorate-general for Scientific and Technical Information and Information Management)	3 829	3 855	+ 0,68	2 671	2 874	+ 7,60	6 500	6 729	+ 3
- Euro- Abstracts	233	213	- 8,58	_	_	_	233	213	- 8
- Transatom (1)	449	150	- 66,59	-	-	-	449	150	- 66
Total Commission / DG XIII (Directorate-general for Scientific and Technical Information and Information Management)	682	363	- 46,77	-	-	-	682	363	- 46
- General statistics	549	556	+ 1,27	570	541	- 5,09	1 119	1 097	- 1
Industrial statistics	337	314	- 6.82	399	379	- 5,01	736	693	- 5
Energy statistics	229	224	- 2.18	285	283	- 0.70	514	507	- 1
Iron and steel statistics	219	220	+ 0,46	271	238	- 12,18	490	458	- 6
Monthly transport statistics	-	. е		-	8		-	16	-
- External trade : monthly bulletin	237	245	+ 3,38	243	235	- 3,29	480	480	- 0
commercial exchanges	-	20	-	i -	6	-	-	26	l -
- Agricultural statistics	268	-	-	364	-	-	632	-	-
(a) Crop production	-	86	-	-	59	-	i -	145	-
(b) Production of meat	-	68	-	-	37	-	- 1	105	-
(c) Production of milk and milk products	-	66	-	-	35	-	i -	101	-
(d) Eggs for incubation and chicks	-	53	-	-	13	-	- 1	66	-
(e) Selling prices of agricultural products	! -	90	-	-	49	-	1 -	139	-
(f) Purchasing prices of agriculture Global subscriptions (a~f)		94	-	-	38	-	} -	132	1 -
Gional subscriptions (a~f)		47		-	22	-		69	
Total statistics	1 839	2 091	+ 13,70	2 132	1 943	- 8,86	3 971	4 034	+ 1,
Court of Justice	1		ļ	<u> </u>		<u> </u>			
- Reports of cases before the Court	307	300	- 2,28	956	1 027	+ 7,43	1 263	1 327	+ 5

<sup>(1)</sup> Since 1 January 1976. Transatom has been published and distributed on a joint basis in collaboration with the CNRS (Paris);

There was a sharp drop in the number of subscriptions to "Business surveys" (-28.57 %) and to "Pig iron and steel" (-18.38 %), probably for the reasons quoted on page 49 (I) of this report. Against the general trend, the splitting of agricultural statistics into separate publications, specializing in specific sectors, was reflected in a massive increase in total subscriptions (+20 %).

The Commission's Computing Centre has begun processing the tapes produced by the Office's invoicing machines. At the end of the year, the Centre produced the basic sales data for 1975.

#### III - MEASURES TO BOOST THE CIRCULATION OF COMMUNITY PUBLICATIONS

In 1976, which saw a fundamental change in the role played by the Office in this respect, a major effort was made to improve the circulation of Community publications. It should be noted in this context that the budgetary and auditing authorities of the Commission authorized the charging of sales promotion expenditure to the Commission's "popularization" account, thus providing a new source of funds. Hence the establishment, at the meeting of the working party on inter-institutional collaboration on the diffusion of Community publications, held on 28 March 1976, of an inter-institutional financing system for specific common activities such as participation in trade fairs, the publication of catalogues, etc.

In 1976, for the first time, the Office subscribed to lists of addresses to which it could send publicity on publications issued.

The Office again took a stand at the Frankfurt International Book Fair.

The theme of collaboration between the Publications Office and the national press and sales offices was discussed at the heads-of-office meeting held in Luxembourg on 17 and 18 June 1976.

As a further measure in this direction, the Office organized two briefings for sales staff from the national sales offices, to show them the whole range of Community publications and to discuss the rationalization of selling procedures.

The Sales Service also participated in the research activities culminating in the Commission's decision to computerize the addressing and dispatching system and to mechanize the activities of cataloguing and bibliographic research; it will also play a major role in the operation of these services.

#### IV - DISTRIBUTION

Since 1 January 1976, the Official Journal has been distributed direct from Luxembourg, and no major problems have so far arisen.

In terms of numbers of copies, the volume of Official Journals dispatched was 118% higher in 1976 than in the preceding year (i.e. 7 977 385 compared with 3 661 347). This increase can be attributed on the one hand to the Office's takeover of the task of distributing the Official Journal to 5 148 subscribers in Belgium, Federal Republic of Germany, France and the Netherlands, previously served by their respective national sales offices and, on the other hand, to the greater number of issues of the Official Journal published and distributed in 1976 (686 compared with 655 in 1975) (see table 24, p. 54).

The Office was also able to cope with the additional workload in respect of the Official Journal without any major increase in the number of personnel, thanks to the efficient operation of its new mechanical addressing and packing equipment.

In 1976, the Office also took over all the lists of subscribers other than those to the Official Journal supplied by the Commission. Since the Autumn of 1975, the Office has therefore become entirely autonomous as far as addressing is concerned.

By contrast with the increased numbers of individual orders for the Official Journal, resulting from the changeover to direct dispatching from Luxembourg, the numbers of orders for other publications was 11.8% lower (see p. 49,I para. 2).

There was also a rise in the number of copies of the Official Journal supplied to the Institutions, because more issues were published.

Table 24 TREND IN THE VOLUME OF	OPERATIONS OF THE	DISPATCH DEPARTMEN	坪
Dispatching operations	1975	1976	<u>+</u> %
Number of individual orders	13 630	16 119	+ 18.26
Number of copies of the Official Journal dispatched in response to annual subscriptions	3 661 347	7 977 385	+ 117.88
Number of copies of the Official Journal dispatched in response to individual orders	230 086	294 727	+ 28.09
Other publications dispatched _ annual subscriptions and individual orders	533 182	470 086	- 11.83
Information memos and circulars dispatched	120 823	374 829	+ 210.23
Total for dispatching operations	4 545 438	9 117 027	+ 100.57
Dispatch of forms implementing the regulations on social security for migrant workers			,
(E forms) (527 orders) (1)	3 458 213	720 600	- 79.16

<sup>(1)</sup> These E forms have not been included in the total. Because large numbers of forms can be covered by a relatively small number of orders, the variations in the corresponding figures do not necessarily reflect the trend in the volume of work completed.

#### IV - ADMINISTRATION

- Accounts Office
- General Services
- Technical and Administrative Section

#### ACCOUNTS OFFICE

#### I - BUDGET MANAGEMENT

The total cost of the Office, excluding investment costs, rose by Bfrs 56 468 132 (+24%), from Bfrs  $23^{14}$  190  $3^{14}$ 9 in 1975 to Bfrs 290 653  $9^{8}$ 1 in 1976.

The increase can be broken down as follows:

- (a) expenditure under title T: Bfrs 199 767 679, a rise of 1h% mainly attributable to the upward trend in the cost of living;
- (b) operating costs: Bfrs 100 A91 303 (excluding the value of stocks), a rise of 40% reflecting, above all, the marking-up of the Office's postal tariffs, which was all the more keenly felt because the direct dispatching of the Official Journal since 1 January 1976 has transformed the franking costs, which rose from Bfrs 15 335 362 in 1975 to Bfrs 49 090 859 in 1976 (+214%), into a major item of the Office's budget.

The book value of the paper and value cards in stock at 31 December 1976 was Bfrs 8 900 906 and Bfrs 9 129 respectively.

Investment expenditure totalled Bfrs  $1^{14}$   $^{13}$ 9  $5^{9}$ 1 (compared with Bfrs 10 672  $7^{9}$ 5 in 1975). The most important purchases were as follows:

for the Sales Service:

-	shelving	Bfrs	901	770
-	two franking machines	Bfrs	184	655
-	one typing machine	Bfrs	93	800
-	one conveyor	Bfrs	S10	360
-	one electric printing machine	Bfrs	101	900

for the workshops:

- photocomposition equipment	Bfra	9 1 <b>°</b> 5 300
- camera	Bfrs	85 569
- enlarger	Bfrs	41 777
- gluing machine	Bfrs	49 450
for the various departments:		
- typewriters and office equipment	Bfrs	1 972 051
- equipment for the canteen	Bfrs	1 124 282

Table 25, p. 60, shows the development of the Office's expenditure between 1971 and 1976.

#### II - OPERATING RESULTS

#### (a) Breakdown of the expenditure of the Office for 1976

The criteria for the breakdown of expenditure by sector is the same as for 1975 (see table 26, n. 61).

The theoretical cost of the different sectors is:

- sales	Bfrs	110 057 651
- workshops	Bfrs	58 499 618
- publications	Bfrs	57 509 872
- OJ indexes	Bfrs	11 470 446
- Official Journal	Bfrs	53 131 394

The extent to which the various sectors contributed to the overall increase in costs, compared with 1975, is shown below:

- Official Journal	+	Bfrs	5 01° 801
- OJ indexes	-	Bfrs	639 775 (1)
- publications	+	Bfrs	7 690 439
- workshops	+	Bfrs	4 159 453
~ sales	+	Bfrs	40 248 214

Table 27, p. 63 compares the cost of the Office's services and its intervention costs (invoices issued), and highlights the fact that the amounts invoiced do not cover the costs incurred.

The reduced cost of the OJ indexes section results from the elimination of the backlog of work.

#### (b) Sales account

The balance sheet and profit and loss account of the sales sector (Official Journal + publications) will be found in tables 28 and 29, pp. 64 and 65.

#### The balance on the assets side shows :

- 1. the Office's financial resources (bank deposits) amounting to Bfrs 63 554 512;
- 2. the amounts due from customers, totalling Bfrs 14 130 792.

#### The items entered under liabilities represent :

- 1. payments in the suspense account, for a total of Bfrs 851 186;
- 2. the net balance at 31 December 1976.

#### Profit and loss account :

the Office's operating expenditure of Bfrs 14 933 186 is entered under debits in the profit and loss account;

on the credit side of this account the entries show a gross turnover of Bfrs 63 556 351, interest amounting to Bfrs 3 806 644 on the Office's current and deposit accounts, payments of Bfrs 940 185 in respect of postal charges and Bfrs 83 662 under the heading of miscellaneous revenue.

#### (c) Allocation of receipts to the institutions

The criteria applied to the distribution of sales receipts were the same as in previous years; i.e. 50% of gross turnover was paid as a rebate to the Institutions and the remaining 50% retained by the Office (see table 30, p. 66).

Gross sales receipts amounted to Bfrs 63 556 351, compared with Bfrs 55 987 907 in 1975, representing an increase of 13.50%.

The net balance of Bfrs 53 453 656 was equivalent to 48.50% of the cost of the service; the shortfall can be attributed to the higher postal charges which alone represent 87% of the net balance.

Table 31, p. 67 shows the allocation of sales revenue between the Institutions and the Office.

# BUDGETARY EXPENDITURE OF THE PUBLICATIONS OFFICE (1971 - 1976)

Table 20		ADD	ROPRIATIONS 19	76	EXPE	NDITURE 197	6			·		1	PUBLISHING	-	
Heading	Budget heading	Budgetary appropriat.	Transfers	Appropriat.  after  transfers		Appropriat. carried forward	Total expenditure 1976	DIRECTOR'S OFFICE	ADMINIS- TRATION	SALES	PUBLISHING STAFF	"OFFICIAL JOURNAL"	OJ INDEXES	PUBLICA- TIONS	WORKSHOPS
1	2	3	4	5	6	7	6 + 7 = 8	9	10	11	12	13	14	15	16
Basic salaries Family allowances Expatriation allowances Temporary fixed allowances Sickness insurance Accident insurance Childbirth allowances and death grants Travel expenses (annual leave) Fixed travel allowances Special allowances Other allowances under Article 78 Other allowances and refunds Overtime (x) Weightings	1100 1101 1102 1103 1130 1131 1140 1141 1144 1145 1149 1150 1160	85 170 000 9 370 000 11 555 000 835 000 4 110 000 935 000 1 655 000 36 000 75 000 4 000 186 000 53 090 000	(-) 135 000 (+) 135 000 (+) 42 000	85 170 000 9 370 000 11 555 000 835 000 4 110 000 935 000 85 000 1 520 000 210 000 210 000 228 000 53 090 000	729 262 49 000 1 305 502 21 000 207 200 1 944 192 704		75 461 221 8 480 943 9 842 895 681 944 3 570 709 729 262 49 000 1 305 502 21 000 207 200 1 944 192 704 50 997 879								
total chapter ll		167 106 000	(+) 42 000	167 148 000	151 542 203	-	151 542 203	5 752 976	25 183 375	18 739 016	6 004 575	31 926 710	4 773 468	34 710 309	24 451 774
Staff travel expenses Staff Inatallation allowances Staff removal expenses Staff daily allowances	1211 1221 1231 1241	165 000 995 000 1 455 000 960 000		165 000 995 000 1 455 000 960 000	13 892 462 224 486 653 254 201	100 000 220 000 100 000	13 892 562 224 706 653 354 201								
total chapter 12		3 575 000		3 575 000	1 216 970	420 000	1 636 970	-	416 564	183 328	223 725	125 474	168 060	519 819	-
A. TOTAL FOR OFFICIALS (chapters 11 + 12)		170 681 000	42 000	170 723 000	152 759 173	420 000	153 179 173	5 752 976	25 599 939	18 922 344	6 228 300	32 052 184	4 941 528	35 230 128	24 451 77
B. TOTAL FOR AUXILIARY STAFF	1110	1 775 000	(-) 350 000	1 425 000	275 461	-	275 461		275 461						
Local staff Overtime (x)	1112 1150	23 155 000 1 364 000	- (+) 308 000	23 155 000 1 672 000			21 454 326 1 636 615								
C. TOTAL FOR LOCAL STAFF (h. 1112 + h. 1150)		24 519 000	(+) 308 000	24 827 000	23 090 941		23 090 941	<del>-</del>	5 561 065	8 792 164	-	-	1 071 519	-	7 666 19
D. TOTAL FOR TEMPORARY STAFF	1172	350 000	(+) 250 000	600 000	466 069	75 020	541 089	-	485 873	55 216	-	-	-	-	-
E. TUTAL FOR FREELANCE PROOF-READERS	1171	13 200 000	(-) 250 000	12 950 000	9 499 158	-	9 499 158	-	275 330	-	-	4 685 420	892 927	3 645 481	-
F. TOTAL MISSION EXPENSES	1301	3 600 000		3 600 000	2 381 856	800 000	3 181 856	29 268	81 687	124 612	54 260	326 612	38 531	2 483 460	43 42
I. TOTAL EXPENDITURE ON STAFF (A+B+C+D+E+F) (TITLE 1)		214 125 000	-	∠14 125 000	188 472 658	1 295 020	189 767 678	5 782 244	32 279 355	27 894 336	6 282 560	37 064 216	6 944 505	41 359 069	32 161 39
Rent Insurance Water, gas, electricity and hearing Cleaning, maintenance Fitting out of premises Other expenditure	2100 2110 2120 2130 2140 2190	27 850 000 350 000 3 700 000 3 700 000 3 000 000 1 300 000	(+) 1 200 000 (+) 1 000 000 (+) 200 000	26 650 000 350 000 3 700 000 3 700 000 1 300 000 1 500 000	210 885 3 403 319 3 176 870 341 204		1 294 894	14 762 269 958 224 791 52 991	29 524 138 749 433 858 105 <b>9</b> 91	6 647 291 54 830 887 722 1 077 619 734 703 390 000	135 146 2 108 29 905 30 989 7 570 15 000	2 661 873 21 088 249 479 309 898 75 702 150 000	752 327 6 325 73 820 92 968 22 710 45 000	23 197 249 479 340 888	7 209 19 59 05 1 791 87 1 100 71 211 96 420 00
total chapter 21		37 200 000	-	37 200 000	33 978 946	1 733 812	35 712 758	2 413 450	4 467 688	9 792 165	220 718	3 468 040	993 150	3 564 745	10 792 80
Office machinery: rental Office machinery: maintenance Furniture: maintenance Technical equipment and inst.: rental Technical equipment and inst.: maintenance Transport equipment: maintenance Library stock Subscriptions to newspapers etc. Subscriptions to news agencies	2202 2203 2213 2222 2223 2233 2250 2252 2253	270 000 50 000 340 000 900 000 224 000 35 000 12 500 15 000	- (-) 100 000 - - -	270 000 50 000 240 000 900 000 224 000 35 000 12 500 15 000	9 600 166 970 782 774 85 741 17 755	22 100 53 370 - - -		54 140 - - 17 755	9 600 49 111 57 912 - -	9 271	1935 	- 48 364 - 33 000 	15 476 - 9 960 - - -	-	- 9 67 515 39 15 74 
total chapter 22		1 846 500	(-) 100 000	1 746 500		75 470	1 395 246	85 130	163 894	414 726	15 <b>6</b> 03	81 364	25 436	68 284	
Stationery  Postal charges  Telephone, telegraph, telex  Miacellaneous insurance  "niforms and overalls  Miscellaneous expenditure on internal meetings  Departmental removals  Small items of expenditure	2300 2310 2311 2390 2391 2392 2393 2394	26 500 000 36 000 000 2 600 000 50 000 100 000 55 000 300 000 10 000	(-) 1 000 000 (+)12 150 000 (-) 1 200 000 (+) 50 000	25 500 000 48 150 000 1 400 000 50 000 150 000 55 000 300 000	47 907 916 1 257 165 - 86 390 20 577 291 355	182 943 125 877 - 63 136	48 090 859 1 383 042 - 149 526 20 577	437 572 152 135 - - 20 577	193 626 - 71 543	4 500 000 46 845 158 138 304 - 25 175 - 299 779	- 41 491 - - - -	387 252 - - - - -	- 41 491 - - - - -	387 252 - - - - - -	7 968 58 - 41 49 - 52 86 - -
total chapter 23		65 615 000	10 000 000	75 615 000	60 337 103	4 603 334	64 940 437	2 569 248	265 169	51 808 416	41 491	387 252	41 491	387 252	8 062 88
Entertainment and representation Holding and convening of meetings	2401 2500	75 000 250 000	(-) 50 000	25 000 250 000			11 052 209 041	11 052		209 041	-	-	-	-	-
total chapters 24 + 25	-	325 000	(-) 50 000	275 000	220 093		220 093	11 052	2 -	209 041		-	-	-	-
TOTAL TITLE 2		104 986 500	9 850 000	114 836 500	<u> </u>	<del></del>			4 896 751	62 224 348	277 812	3 936 656	1 060 077	4 020 281	19 396 49
Provisional unallocated appropriations Expenditure not specially provided for	9800	12 470 000 750 000		12 470 000 750 000	-	-	-			-	-	-	-	-	-
TOTAL TITLE 9  11. TOTAL OVERHEADS (TITLES 2 + 9)	1	13 220 000 118 206 500	9 850 000	13 220 000	<del></del>	ļ	102 268 534		4 896 751	62 224 348	277 812	3 936 656	1 060 077	4 020-281	19 396 49
GRAND TOTAL (I + II)		332 331 500	9 850 000	342 181 500	284 328 576	7 707 636	2 <b>9</b> .2 036 212	10 861 124	37 176 106	90 118 684		41 000 872	8 004 582	45 379 350	51 557 89
(x) h. 1150 : Appropriations 1 550 000 - officia - local st	ls aff l	186 000 - 12 % 364 000 - 88 %							3 620 375 40 796 481	3 620 37. 40%	5 3 620 374 60%				
III. INVESTMENT EXPENDITURE Restaurants and canteens	1420	1 200 000		1 200 000	707 727	437 594	1 145 321	1		16 318 592	24 477 <b>889</b> 34 658 635	1			
Office machinery - intial equipment Office machinery - renewal Furniture - initial equipment Furniture - renewal Technical equipment and instinitial equip.	2200 2201 2210 2211 2220	730 000 - 1 100 000 150 000 3 420 000	150 000 (-) 150 000 (-) 1 600 000	730 000 - 1 250 000 - 1 820 000	565 457 1 053 851 1 530 033	157 349  195 394  255 265	722 806 - 1 249 245 - 1 785 298				3, 3,0 833	J			
Technical equipment and instrenewal Transport equipment - initial equipment	2221 2230	7 765 000 180 000	1 700 000	180 000	145 818	-	145 818		(3)		L			35% —	
TOTAL FOR INVESTMENTS  TOTAL EXPENDITURE (I + II + III)	-	14 545 000 346 876 500	9 950 000	356 826 500	L	10 308 352 18 015 988	14 438 584 306 474 796		.]	110 057 651				12 130 522 57 509 872	
		•							=						

 h. 2300
 - Stock at 31.12.1976
 569 102 (1)
 h. 2310 - Franking machine account Expenditure committed Value cards in stock
 48 090 859

<sup>(2) 808 129</sup> (1) 569 102 (3) 1 377 231

Table 27

#### COMPARATIVE TABLE SHOWING THE COST OF THE SECTORS, INTERVENTION COST AND SALES REVENUE FOR 1976

C+	Cost of	Intervention	Revenue from	Diffe	rence
Sector	Sector	cost	sales	+	-
Official Journal	53 131 394	53 431 608			
OJ indexes	11 470 446	4 322 460			
total :	64 601 840	57 754 068	:		6 847 772
Publications	57 509 872	36 967 668			20 542 204
Workshops	58 489 618	28 389 229			30 100 389
Sales	110 057 651		21 675 481		88 382 170
Grand Total:	290 658 981	123 110 965	21 675 481	-	145 872 535

BALANCE SHEET AT 31 DECEMBER 1976

Table 28

			(in Bfrs			
ASSETS		LIABILITIES				
- Banque Internationale Luxembourg No 8.109/6003/300	22 848 148	_ Suspense account	137 255			
- Post Office current account No 19.190	706 364	- Prepayments	415 312			
- Deposit account Banque Internationale Luxembourg No 8.109/6003/310	40 000 000	- Partial payment of invoices	92 420			
- Sundry debtors	20 300	- Unspecified payments	206 199			
- Customers	14 110 492	Sub-total	851 186			
		Net balance - at 1.1.1976 69 898 798				
		- Payments to the 46 518 336 institutions 23 380 462				
		- Operating result 53 453 656	76 834 118			
	77 685 304		77 685 304			

Table 29

PROFIT AND LOSS ACCOUNT AS AT 31 DECEMBER 1976

DEBIO		CREDIT			
Rebate	13 812 327	- Gross sales revenue	63 556 351		
Exchange differences	612 838	- Interest received	3 806 644		
- Bank charges	1 426	- Miscellaneous revenue	83 662		
Miscellaneous expenses	5 320	- Postal charges and air mail	940 185		
- Insolvent debtors	501 275				
	14 933 186				
Operating results	53 453 656				
	68 386 842		68 386 842		

Table 30

# BREAKDOWN OF SALES RECEIPTS for 1976

T-10-F-1-10-1-10-1	1	Institutions	Office	Official	Institutions	Office	Tot	al
INSTITUTIONS	turnover	50% quota	50% quota	Journal turnover	50% quota	50% quota	Institutions	Office
Parliament	1 080 906	540 453	540 453	4 179 080	2 089 540	2 089 540	2 629 993	2 629 993
Council	1 086 610	543 305	543 305	6 482 710	3 241 355	3 241 355	3 784 660	3 784 660
Commission	20 887 058	10 443 529	10 443 529	25 782 795	12 891 397	12 891 398	23 334 926	23 334 927
Court of Justice	3 079 300	1 539 650	1 539 650	267 260	133 630	133 630	1 673 280	1 673 280
Economic and Social Committee	_	_	~	710 632	355 316	355 316	355 316	355 316
Total :	26 133 874	13 066 937	13 066 937	37 422 477	18 711 238	18 711 239	31 778 175	31 778 176

Table 31

ALLOCATION OF SALES RECEIPTS for 1976

INSTITUTIONS	2 / / / /	Amou	nts			
INSTITUTIONS	Description	Sub-total	Total -			
Parliament	Receipts from sales of Publications Quota of receipts of OJ sales	540 453 2 089 540	2 629 993			
Council	Receipts from sales of Publications Quota of receipts of OJ sales	543 305 3 241 355	3 784 660			
Commission	Receipts from sales of Publications Quota of receipts of OJ sales	10 443 529 12 891 397	23 334 926			
Court of Justice	Receipts from sales of Publications Quota of receipts of OJ sales	1 539 650 	1 673 280			
Economic and Social Committee	Receipts from sales of Publications Quota of receipts of OJ sales		355 316			
	Total:		31 778 175			
Publications Office	Commission on sales:	10.055.000				
	- 50 % on gross receipts from Publications - 50 % on gross receipts from OJ	13 066 937 18 711 239 31 778 176				
	- Miscellaneous sales receipts - Sales costs	4 830 491 - 14 933 186				
	Total to the credit of the Office:	21 675 481				
	- Sums due from olients: Inventory of unpaid invoices at 1.1.76 23 380 462 Inventory of unpaid invoices at 31.12.76 14 110 492	l l				
	Total to be allocated to the Office:	30 945 451	<b>3</b> 0 945 451			
	Grand Total:					

GENERAL SERVICES

The General Services sector improved the security system in the office building and took the necessary measures to ensure the installation, in the first half of 1977, of the fixtures designed to reduce the exposure of the building to excessive sunlight.

#### TECHNICAL AND ADMINISTRATIVE SECTION

After a series of inconclusive experiments, the Office decided it would have to re-examine its policy with regard to printing contracts, because the number of positive replies to its invitations to tender had steadily declined from their initially satisfactory level to an average of  $\frac{+}{2}$  5% of the firms consulted.

The Office has therefore completed a first analysis of the causes of this situation, based on the reactions of these printers, and has also sought the advice of the national publications offices as to policy in this respect.

An approach has also been made to EUROGRAF, the organization which looks after the interests, at Community level, of most of the printing employers' federations in the Member Countries, to enlist its collaboration in the following matters:

- (a) examination of the current practices of the various Institutions with regard to invitations to tender and the conclusions of printing contracts, with a view to ascertaining how the methods currently adopted by the Office might be made more attractive to printers. A working party comprising representatives of the professional organizations in Belgium, France, the Netherlands and the United Kingdom, which was appointed at the end of the year, will meet the representatives of the Publications Office at the beginning of 1977;
- (b) establishment of a list of printers genuinely interested in the contracts offered, broken down by type of service provided. This list, which will only become definitive after the analysis of replies to a questionnaire sent to each of the printers indicated by EUROGRAF,

will reflect the real requirements of the Office's publications programme and the volume of work under the various headings, with due regard for the rules for harmonizing the presentation of texts for publication laid down in the "catalogue of technical standards for the presentation of the publications of the European Communities" drafted by the Office and submitted to the Institutions for their approval at the beginning of 1977.

V - REPORT ON THE APPLICATION OF THE CURRENT PROVISIONS

RELATING TO MEDIUM- AND LONG-TERM TRANSLATIONS

	•			

V - REPORT ON THE APPLICATION OF THE CURRENT PROVISIONS RELATING TO MEDIUM-AND LONG-TERM TRANSLATIONS

Persuant to Article 5 of the Agreement (1) between the Commission of the European Communities and the Office for Official Publications of the European Communities concerning the attachment to the Office of the Medium- and Long-term Translation Service, a list of work performed both for the Office and for each of the Institutions, with a brief description thereof, shall be drawn up at intervals defined by joint agreement. This list shall show the time devoted to each of the items indicated therein.

The list is as follows:

Table 32

#### WORK DONE BY THE MLTTS

	1973	1974	1975	1976	Forecasts 1977
Parliament - reports of proceedings of Parliament debates - indexes of names - analytical index - Europe today	- - -	8 811 - 1 003	14 628 5 000 - 1 992	15 976 5 997 - 1 254	18 000 3 000 - 600
Council - Review of the Council's work - "Vade-Mecum"	605	2 644 450	1 825 -	1 946 -	2 000 600
Publications Office - notices of invitation to tender - annual management report - miscellaneous	11 993 622 1 919	18 127 230 2 055	19 232 460 1 334	16 623 675 1 654	19 116 450 2 000
Total :	15 139	33 320	44 471	44 125	45 766

<sup>(1)</sup> The purpose of this agreement is to determine the provisions governing the attachment to the Office of Official Publications of the European Communities of the Medium- and Long-term Translation Service (MLTTS), and the relations to be established between the Office and the MLTTS as a result of such attachment. As a result of the attachment of the MLTTS, the Commission shall make available to the Office the necessary translation capacity to guarantee performance of all translation work requested by the Office for its own requirements or for those of the Institutions of the Community (Articles 1 and 2).

#### I - WORK DONE FOR THE PUBLICATIONS OFFICE

### (a) Invitations to tender

In 1976, the translation of invitations to tender accounted for 37.7% of the work done for the Office by the Medium- and Long-term Translation Service (see table 32), compared with 43.3% in 1975. They arrived at the rate of seven documents per day, or fourteen pages for translation into five languages. These translations totalled 16 623 pages in 1976 compared with 19 232 pages in 1975. The reduction is probably attributable to the economic recession in the Member Countries.

### (b) Annual Management Report

The translation of the Management Report of the Office (675 pages) required 24 days in all.

#### (c) Miscellaneous

The "miscellaneous" heading (1 654 pages) includes internal invitations to tender, the report on the subdivision of the Official Journal, the auditor's report on the ECSC accounts, and various other documents for which the Office requested translations.

## II - WORK DONE FOR PARLIAMENT

### (a) Reports of proceedings

In 1976, the Medium- and Long-term Translation Service was responsible for a portion of the translation, for each of the part-sessions of the European Parliament except the July part-session, of the proceedings of Parliament's debates. These reports, including those for December 1975, are published in volumes of approximately 325 standard manuscript pages, corresponding to about one-and-a-half days' debates and covering ten part-sessions. The reports of proceedings of Parliament's debates for December 1976 will be included in the statistics for 1977.

The workload for each target language depends on the number of speeches in other languages; if one of these is rarely employed in the debates, almost the whole of every text must be translated into it.

For each part-session, rather more than 1 500 pages (all languages) were usually translated to meet an 8-10 day deadline.

### (b) Indexes of names

The French originals for 1974-1975 reached the MLTTS on 9 March 1976 and were scheduled to be completed in three phases, by 10 May, 31 May and 14 June. The final total of 917 pages greatly exceeded the forecast volume of work and the exceptional workload delayed the completion of these translations in the form of fair copies until 14 July 1976; but the indexes were nevertheless published within the deadlines fixed by Parliament. The time taken for translating these texts was 54 days, representing an average of seventeen pages per day.

The execution of this assignment was greatly facilitated by the introdution, in the course of the year, of a new method of presentation and transmission of these texts which ensured that nine "tranches" of the 1975-1976 series reached the MLTTS, and that eight had been translated, by the end of December 1976.

# (c) Europe today

There were only 1 254 pages in all, but their translation involved considerable research work because the MLTTS did not always have the necessary reference documents. The work consisted of updating the first volume and starting the translation of the second volume, a preliminary draft of which was received on 27 February, followed by the first of the final version on 2 July 1976. The last delivery took place on 8 November 1976; the average rate of translation was 10 pages/day.

It was not always possible to deliver these translations in the form of fair copies, because of the shortage of typists.

For some of this work, in several languages, the MLTTS therefore resorted to the method already applied to other texts destined for printing, by typing the revisors' handwritten corrections and inserting them in the text, so that only those pages with multiple corrections had to be typed as fair copies.

#### III - WORK DONE FOR THE COUNCIL

The 1 946 pages recorded under this heading relate to the 23rd Review of the Council's work. These documents arrived in batches between 29 February and 15 July 1976, and their translation was necessarily staggered; but the work was nevertheless completed on 13 August 1976. The time required for translating these texts represents seven pages per translator/day.

## IV - GENERAL OBSERVATIONS

Deadlines were generally respected and some translations were delivered before the stipulated date.

The transfer of the MLTTS (with the exception of the French section) to the Commission's new building was completed in July 1976, and the concentration of almost the entire service on a single site has reduced the delays incurred in the forwarding process.

As a result of closer collaboration with Parliament and the Council, the provision of background documents is no longer a major problem, but the verification and circulation of this often voluminous material is still a time-consuming operation.

As already emphasized, the typing of fair copies again posed a serious problem because of the shortage of typists. The expedient of typing the handwritten corrections on the copy sent to the Office proved very useful in this context, and was also applied with a certain degree of success to translations prepared for the Commission in cases where the "demandeur" had indicated that the text was destined for printing. Only the Danish texts were invariably typed in the form of fair copies.

The Commission will be unsparing in its efforts to improve the general standard of presentation of manuscripts for printing. But this will depend on its success in solving the staffing problem and on the provision of modern equipment such as editing machines.

VI - STAFF OF THE OFFICE

AND STAFF MANAGEMENT PROBLEMS



VI - STAFF OF THE OFFICE AND STAFF MANAGEMENT PROBLEMS

## I - WORKFORCE

Under the 1976 budget, the Office was allocated eight new posts, including one Cl, three C2, three C3 and one C4, so that the number of established posts was increased from 198 to 206.

The Office was unable to fill all the vacant posts by recruitment in the course of the year; its total workforce at 31 December 1976 was 191 officials and temporary staff. The pattern of nationalities is shown in the following table.

Table 33

WORKFORCE OF THE FUBLICATIONS OFFICE

BROKEN DOWN BY GRADE AND NATIONALITY

Categories/Grades	В	D	DK	Е	F	Ir	1	L	NL	Total
A2 A3 A5/4 A7/6	1 - 2	- - 1	- - 1	1111	- 1 -	1111	- - 1	- - 1 -	1	1 1 2 5
B1 B3/2 B5/4	2 7 2	3 8 3	155	2 5 4	1 5 2	- 1 -	2 10 5	4 4 4	1 5 4	15 50 29
C1 C3/2 C5/4	3 4 -	2 3 -	-	- 1 -	1 10 2	- 3 6	1 5 -	1 20 10	- - 1	8 46 19
D1 D3/2	-	-	- -	<del>-</del>	_ 1	- -	1 -	- 3	-	1 4
Total :	21	20	11	12	23	10	25	47	12	181

### II - CHANCES IN THE WORKFORCE

In 1976, the Office filled most of its vacancies by promotion or transfer or by recourse to existing reserve lists for specific posts (e.g. proof-readers) or for non-specific employment (e.g. technical and office jobs). Only in a single case (from the Commission) was a member of staff appointed by transfer from another Institution.

On the other hand, the Office can report the successful conclusion in 1976 of an internal competition organized in 1975 with a view to the appointment of a principal assistant (production of the Official Journal). A second internal competition, also planned in 1975, for the recruitment of an administrative assistant for the drawing office, could not be held in 1976, and in view of the highly technical nature of this post, the vacancy is unlikely to be filled without recourse to an internal BT competition; which remains to be organized.

The Personnel Department, in collaboration with the Commission, completed the administrative formalities relating to the following appointments:

```
- probationary officials : 10 (one A7, four B5, one C3, one C5, one B1 and two D3);
- transfer to the Office from the Commission : 1 C3;
- transfer to the Commission: 7 (two B3, three C3, one C4 and one C2);
- promotion to a higher category : C3 to B5 : 1
                                   D1 to C5: 1
- promotions to a higher career bracket: A4 to A3 : 1
                                         C4 to C3 : 1
                                         B2 to B1: 2
- promotions within the career bracket : A7 to A6 : 1
                                         B3 to B2: 7
                                         B5 to B4 : 2 (one BT)
                                         C3 to C2: 5
                                         C5 to C4 : 4
- renewal of temporary contracts : 3 (one B4 and two B5)
- half-time employment: 1 B4
- reinstatement after leave on personal grounds: 1 B4
- extension of leave on personal grounds : 1 C3
- departure on leave on personal grounds : 2 B3
```

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- invalidity: 1 A5
```

- retirement: 1 B3

- resignation: 2 (one A3 and one B3).

#### III - LOCAL STAFF

At 31 December 1976, 42 local staff were employed by the Office, out of 45 posts allocated by the budgetary authorities under the 1976 budget.

The Personnel Department completed the following administrative procedures in respect of local staff:

- recruitment by recourse to the external reserve lists drawn up by the Selection Committee: 2
- transfers to the Office from the Commission: 2
- transfers to the Commission: 1
- promotion to a higher "group" of the "level" of employment: 10
- promotion to a higher "level": 1
- resignation: 1
- dismissal: 1.

It should be noted that three local staff (two in the dispatch department and one in the photographic section) were "established" at the levels of D3/D2 and C5/C4 respectively.

# IV - FREELANCE PROOF-READERS

In 1976, calls were made on freelance proof-readers for a total of 2 370 days' work (2 803 in 1975) in respect of the Official Journal and the indexes, and for 1 303 days' work (1 834 in 1975) on other publications.

These services cost Bfrs 9 499 158 in 1976 (Bfrs 10 836 252 in 1975), which is well below the level of expenditure registered under this heading in recent years (-12% compared with 1975), reflecting the appointment in 1975 of a large number of freelance proof-readers, as a result of their success in an open competition, to vacant probationary posts under the Office's establishment plan for permanent staff.

The rates of remuneration were increased on 1 January 1976, to allow for the rise in the cost of living index in Luxembourg.

At the request of the Management Committee, the Director's Office examined the possibility of including the subsistence allowance in the freelances' fees as from 1 January 1977; it also considered the feasibility of providing these employees with voluntary sickness insurance including the payment of an employer's contribution.

The Office has noted the proof-readers' interest in these proposals which cannot be implemented, however, until the Commission has worked out the details of the insurance scheme for its freelance interpreters.

#### V - TEMPORARY STAFF

A number of temporary staff were employed not only to replace secretaries on maternity leave and staff seconded to other services for training (telephonist), but also to strengthen certain sections of the Office faced with an exceptionally heavy workload (Accounts Office, Technical and Administrative Section).

### VI - OCCUPATIONAL TRAINING

The number of officials enrolled for the various courses and occupational training schemes organized by the Directorate for welfare, training and staff information of the Directorate-General for Personnel and Administration of the Commission are shown in table 34, p. 83.

Table 34 NUMBERS OF OFFICIALS REGISTERED FOR COURSES AND OCCUPATIONAL TRAINING

Type of activity	Numbers registered in 1976		
a) Language courses	54 2	(1) (2)	
b) Training courses and seminars			
- new officials A	1		
- seminar on Member Countries	1		
- modern management	1		
- secretarial duties	, 5	(3)	
- follow-up to seminars on secretarial	1		
duties	7		
c) Occupational training courses			
- management (long-term)	8		
- informatics (part 1)	6		
- economics (part 2)	1	(4)	
- report writing in English	1		
- librarians and documentalists	.3		
- archivists and librarians	5		
- shorthand (3 languages)	4		
Total :	99		

<sup>(1) 74</sup> in 1975.
(2) Two officials of the Publications Office attended the Danish language course organised by the Parliament.
(3) 1 in 1975.
(4) 1 in 1975.

#### VII - CONSULTATIONS

between the representatives of the Management Committee of the Office for Official Publications of the European Communities, on the one hand, and the representatives of the trade union organizations in Luxembourg, on the other hand.

The consultations regarding the Annual Management Report for 1976 were held on 28 March 1977, under the chairmanship of Mr VAN HOUTTE, Clerk of the Court of Justice and Chairman-in-Office of the Management Committee of the Publications Office; the participants included Mr VERHEYDEN, Director of the Office, Messrs CASSAIGNAU and FASSONE, delegates of the Union Syndicale - Luxembourg, and Mr DE GEUSER, representative of the SFIE.

The spokesman for the delegation began by listing the main points which the trade union organizations representing the personnel in Luxembourg desired to raise:

- 1. restructuring of the Office
- 2. staffing policy
- 3. management policy

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# 1. RESTRUCTURING OF THE OFFICE

The representatives of the personnel not having been associated with the reorganization of the Office which became effective at 1 January 1977, the trade union delegation asked for details of the studies undertaken prior to this restructuring operation, the specific objectives and the results from the Management's point of view.

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At the invitation of the Chairman of the Management Committee, the Director of the Publications Office explained that the Management Report contained few details in this respect because it was addressed to the Institutions and the Audit Board and was not supposed to serve as a justification, vis-a-vis the trade union organizations, of the action taken by the Management Committee. It was precisely the object of the consultations in progress to allow the unions to formulate the questions arising from their reading of the Report. In any case, the new "Plan of Organization" had been brought to the attention of the trade union organizations in December 1976 and any questions should therefore have been raised at that time; but this had not been done.

With regard to the changes actually made, the Director explained that :

- the drawback of the earlier (vertical) structure was that the Head of a single division was responsible for all the major sectors, and this had led, when he was absent, to the development of operating problems or a free rein for individual sectors; in addition, not only the Sales Offices but also an internal sector were outside the ambit of this Division:
- by contrast, the new horizontal structure had divided the whole Office, by a series of logical attributions of function, into sectors of more or less equal size, and the "Plan of Organization" was now made up for four specialized sectors, plus a Planning and Dispatch department and a single advisory post, both of which were attached to the Director's Office. The tasks of the Director included, inter alia, the allocation of work to various sectors;
- the preparatory studies for this restructuring operation were conducted on an internal basis, in collaboration with the Management Committee, which had devoted several meetings to the matter;
- over the short period since its inception, the new structure had proved highly satisfactory.

### 2. STAFFING POLICY

### (a) Occupational training

The trade union delegation recalled having raised the question of training, particularly with regard to the operation of new equipment purchased by the Office, in the course of previous consultations, and noted that no action had yet been taken in response to their repeated requests.

The Office explained that the previous year's consultations had been held after the budget had been approved, too late for the last-minute insertion of special provisions; but in 1977, for the first time, the Office's budget included appropriations for its own internal training programmes. As in the past, however, the staff of the Publications Office were taking full advantage of the common training activities organized and financed under the Commission budget. There would also be courses for proof-readers, which should enable staff in category C to gain promotion to category B.

The Office also provided training schemes for its workshops staff (photocomposition: short refresher courses for the purpose of updating technical knowledge), and the current year would also see the completion of the selective course for analysts and programmers for the printing sector.

In reply to the delegation's request for an explanation of the preselection procedure for this course, the Director said this had been based on the objectives in view, i.e. the acquisition of new qualifications by the staff already involved, but only at a modest level in the hierarchy, to prepare them for employment at the "estimator" level.

This explanation was acceptable to the trade union delegation, who nevertheless pointed out that the Office's staff did not always fully understand this type of situation. The Chairman of the Management Committee suggested that when such misunderstandings arose the unions could make a direct approach to the Director of the Publications Office.

### (b) Appointments, transfers, competitions, promotions

The delegation asked for further information regarding page 80 of chapter VI ("Staff management"), particularly in respect of what appeared to be a substantial number of transfers to the Commission, which might conceivably be due to the atmosphere prevailing in the Office. They also expressed surprise that a freelance proof-reader who had worked in the Office for five years, and who had been successful in an external competition for which the reserve list expired in June 1977, had not yet been appointed to an established post.

The representatives of the Publications Office considered that these transfers merely showed the desire of the personnel for mobility. The case of the freelance proof-reader would soon be settled; it should not be forgotten that proof-readers could only be recruited to the extent that they were needed for the various languages.

They also replied in detail to the delegation's question regarding :

- the procedures adopted for filling vacancies (competitions organized specially by the Office, or open competitions organized by the Commission), the outlook following the publication of two notices of vacancies A5/4 for the appointment of two heads of specialized services (the other two services already had principal administrators running their activities) and the exact requirements for the three A7/6 posts still vacant.

The Office hoped to organize its own competition which would of course be open to members of its existing staff, a point which was emphasized by the trade union organizations, although they had to admit that an infusion of new staff, with experience of the latest techniques, might well be useful to the Office;

- promotions to a higher category or career bracket:

the delegation drew particular attention to the case of an offical whose job

had been changed without any promotion (proof-reader made responsible for

production work); they were informed that the Office did not wish to

differentiate between staff responsible for production jobs and proof-readers;

so the jobs were interchangeable and this avoided the situations, which

the unions had criticized in the past, in which certain officials were

predestined for more rapid promotion.

Furthermore, the procedures for promotion, the filling of vacancies and the appointment of staff were completely in accordance with the Staff Regulations and involved the full participation of the staff representatives.

The trade union delegation then asked for an explanation of the "under-classification", according to the Office's Establishment Plan, of 27 members of the personnel. The Director replied that this was more a question of under-occupation than under-classification, e.g. the B3 vacancies filled from the reserve lists for B5/4 competitions. Some of these posts would be re-occupied at the normal level in the course of the year, as a result of promotions, and this would open up the career prospects defined by the Commission. Putative under-classifications, compared with Brussels, could be attributed to a variety of factors; quite apart from the possibility of over-classification in Belgium, the Office's staff might be too young, or perhaps have failed to make the grade in the competitions to which they had been admitted. The delegation expressed the intention of raising this question again on a future occasion.

# (c) Freelance proof-readers

The delegation recalled that the trade union organizations had pressed for social security arrangements for the freelance proof-readers on a par with those for freelance interpreters. The Director replied that the documents relating to the proposed arrangements had reached the Office a month previously and had been forwarded to the proof-readers. He confirmed that the collective insurance scheme was based on joint contributions by the employer and the employee.

Finally, the delegation emphasized the need to treat the interests of the freelance proof-readers with the same degree of consideration as was accorded to those of the Office's permanent staff. The Office fully agreed.

#### 3. MANAGEMENT OF THE OFFICE

The delegation asked for information regarding a number of important aspects of the management of the Office, including:

#### (a) The restructuring of the accounts and of the Office's printing capacity

The unions wished to see the detailed conclusions of the study on which the financial restructuring had been based, and to be informed if the study had allowed for a changeover from traditional practices to automated or computer-assisted processes and what this implied in terms of recruitment and staff training. They also wondered why the computer-assisted printing of certain publications was entrusted to outside printers and not to the Office's own workshops.

The representatives of the Publications Office outlined the new accounting system and announced that an explanatory document could be sent to the trade union organizations. The Office had no plans, as yet, to change over to mechanized or computer processing of the accounts, except in the case of its sales accounts, in which there was a logical succession of administrative procedures lending themselves to computer treatment (recording of orders, dispatching, addressing, invoicing, recording of payments, stock control); these would be computerized and the staff would receive the necessary training.

With regard to the computerized production of certain texts, the Office explained that this had so far only involved Statistical Office Publications for which the data were transmitted directly from the Computing Centre to the composing machines of an outside printing firm with far more sophisticated equipment than would be available in the Office's own workshops, whose machinery was never intended, in spite of the planned additions to capacity, to print all the publications of all the Institutions. Complex work of the above-mentioned type would therefore continue to be entrusted to printers with the necessary specialized equipment of the right capacity.

# (c) Working conditions

The trade union delegation was surprised that no concrete measures had yet been taken to protect the building from excessive sunlight.

The Director said the problem was now solved at a technical level, thanks to the determined efforts made by the Office. Two types of blinds were being tested, and there were hopes of installing the definitive system in the near future, in collaboration with the Luxembourg authorities. The cost would be reflected in a higher rent for the building.

The Director stated that noise in the workshops, to which his attention had been drawn by the trade union delegation, could not be entirely suppressed; but an effort would be made, particularly in the addressing section.

### (c) Cost of overtime worked by local staff

The delegation considered the cost of overtime worked by local staff to be excessive and thought it would be more appropriate, at a time of economic crisis, to take on extra employees.

The management explained that overtime was required for dispatching the Official Journal in the early hours of the morning and on Saturdays, even if the local dispatching staff merely worked the same number of hours per day as established staff. The Office had nevertheless applied for a number of posts of local agent in its 1978 budget proposals.

The Chairman also mooted the idea of reducing the cost of overtime by introducing a system of time off in lieu.

### (d) Transfer of an order

The trade union delegation was surprised that an order placed with a firm affected by an industrial dispute had been transferred to a printing works in another country, and wondered whether this action constituted intervention.

The Office assured the union representatives that the transfer had been made in consultation with, and with the approval of, the trade union in question.

#### (e) Budgetary accounting

The delegation had noted the statement on page 57 of the Management Report, in the chapter devoted to the Accounts Office, that the overall expenditure of the Publications Office had risen by 24 % and that labour costs were only 14 % above the previous year's level, whereas operating costs had increased by 48 %. They wished the Office to emphasize the rather modest percentage

increase in labour costs, compared with the overall rise in expenditure which was attributable above all to the changeover to direct dispatching of the Official Journal from Luxembourg.

The representatives of the Publications Office noted this comment, and agreed to amend the wording of the Management Report accordingly (1).

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In conclusion, the trade union delegation and the representatives of the Publications Office expressed their satisfaction with the constructive spirit which had animated the consultations, and hoped they would produce positive results for the Office.

<sup>(1)</sup> Amendments incorporated in this text.

VII - ESTABLISHMENT PLAN



Table 35

# ESTABLISHMENT PLAN 1976

Category and grade	Workforce 1976	Increase	Workforce 1977		
A1	_	_	_		
A2	1	<del>-</del>	1		
A3	1	_	1		
A4	2	·	2 '		
A5	2	-	2		
A6	3	_	3		
A7	4	_	4		
8A	-	-	-		
TOTAL	13	-	13		
B1	17	1	18		
B2	31	1	32		
B3	34		34		
B4	8	1	9		
B5	6	-	6		
TOTAL	96	3	99		
C1	13		13		
C2	28	1	29		
C3	2 <del>0</del> 29	1 .	30		
C4	14	2	16		
C5	5	~	5		
TOTAL	89	a	93		
D1	3	1	4		
D2	3	1	3		
D3	2		2		
D4	-	-	_		
TOTAL	8	1	9		
GRAND TOTAL	206	8	214		

