

Curriculum Vitae

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Michel AYRAL

Born in 1948 in France

Degree of higher studies in public law

Degree of the "Institut d'études politiques", Paris

1978-1985 : Assistant of the Director General for industrial affairs and internal market  
(Directorate General III)

1985-1987 : Acting Head of Unit "Industrial Economy, industrial structures  
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1987-1993 : Head of Sector and Head of Division (1988) "Completion of the Internal Market" (DG III)

1993-1996 : Director for energy policy (DG XVII)

1996-1997 : Director for industrial policy (DG III)

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Bruxelles, January 1999